





#### **SDP OFFICES**

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## Contents

| Letter from the Chairman       | 2  |
|--------------------------------|----|
| Health                         | 6  |
| Education                      | 10 |
| Livelihoods                    | 13 |
| Infrastructure                 | 15 |
| Our Communities & Stakeholders | 17 |
| Financial Statements           | 20 |
|                                |    |

Health

Aerial Health Patrol Morehead Hospital



01

02

#### Education

FODE Program eLearning Program The Hon. Roy Biyama Balimo Academy School of Nursing

#### Livelihoods

Daru Hub Rubber





04

**Enabling Infrastructure** Airstrips Maintenance Daru Water





# LETTER FROM THE CHAIRMAN

I am pleased to present the 2023 Annual Report for PNG Sustainable Development Program Limited, outlining the progress we have made on program implementation, consistent with our mission of investing in development initiatives that provide lasting benefits primarily for the people of Western Province.

The sustainability of our programs rests on how we interact with communities and on the careful selection and management of the implementation of those programs. We endeavour to align our plans with those of the Fly River Provincial Government and work with the government, communities and other stakeholders to complement and supplement their efforts, avoiding duplication. We seek partnerships based on alignment of objectives, mutual respect and joint efforts, not on providing handouts.

We apply a "Hub" service delivery model to bring Health, Education and Livelihood services closer to communities within the catchment of each hub, thereby mitigating the impacts of the very challenging logistics in Western Province. Hubs, while having common program elements, are scalable to meet the priority needs of the communities that they serve.

Our largest hub is currently Balimo, hosting our FODE program headquarters, Balimo Teachers College and soon to be School of Nursing, a model school, and a base for our Health Patrol teams. Under construction is a vanilla farm, and a solar power farm to supply power to meet our needs and those of Balimo town. Our presence in Balimo has created employment opportunities directly with SDP and with our implementing partners and contractors. This is what our hubs are intended to do – create new economic ecosystems and allow us to be a part of the community so we are better able to listen and tailor fit-for-purpose solutions in partnership.

2023 PNGSDP Annual Report

Progress on our hub-based programs is detailed later in this report.

On Health, our aerial health patrols now reach sixty-one communities with four to ten days presence on a regular six-weekly cycle. We are starting to see improvement in health outcomes in some communities having observed measurable declines in diarrhoea cases, malnutrition cases and outpatient cases, and a significant uptake of long-term family planning methods. Additionally, there have been signs of behavioural change, such as husbands accompanying their wives for family planning, better infant health practices using WASH tools for sanitation and hygiene regularly, and communities and health workers requesting more awareness training.

On Education, our FODE Education program implemented by our partner Kokoda Track Foundation enrolled 799 students in 2023 across sites in Balimo, Morehead, Lake Murray and Kiunga. In 2023 we have again observed significant improvements in GPA scores. Our teacher coaching program expanded this year to the Lake Murray catchment communities, and we delivered teaching resources and aids to help teachers improve their teaching strategies and delivery. A longitudinal study conducted in late 2022, showed that our teacher coaching program has increased confidence in teachers - teaching literacy, using new teaching strategies and engaging

with parents and community, which we expect will ultimately result in significant improvement in student literacy and numeracy.

To support our teacher practicums in Balimo, in 2023 we upgraded the abandoned infrastructure into a model school for elementary, primary and secondary education. In honour of the legacy of the Late Member for Middle Fly Hon. Roy Biyama, we feel privileged to name the school The Hon. Roy Biyama Balimo Academy.

Further details on outcomes in health and education are outlined later in this report.

On Livelihoods, South Fly Agriculture Limited (SFA), a joint venture with Innovative Agro Industries, is hosting our livelihood investments. Construction timelines were impacted by COVID and supply chain disruptions, but despite those challenges, our Daru industrial hub is now operating successfully and in 2024 saleable production from vanilla and from aquaculture is expected to start. Our focus is now on building an Out Grower Program and extension services to support employment creation.

#### LONG TERM FUND

Our programs are funded by income earned by the Long Term Fund. Ok Tedi Mining Limited ceased paying dividends to PNGSDP in 2012 following the cancellation of SDP's shares. In 2016, SDP introduced a new investment strategy recognizing our changed circumstances. Consistent with Program Rules, the new strategy has two objectives: firstly, to increase the returns to allow a gradual increase in annual program spend and secondly, to more effectively manage the risks associated with financial market volatility.

Our investment strategy is based on asset allocations benchmarked against peer endowments. Since 2016 we have transitioned from an 85% holding of fixed interest securities and 15% publicly listed equities towards a more diversified portfolio (10% fixed interest; 35% publicly listed shares; 20% diversifiers; 20% private equity; and 15% real assets). Investments are diversified across geographies, currencies and fund managers to achieve a low-risk outcome as required by our Program Rules.

In 2023 SDP's portfolio delivered a return of 10.6%, exceeding the benchmark return of 10.3%.

The financial returns from the Long Term Fund are detailed in the attached independently audited accounts. In summary the LTF yearend balance stood at US\$1.63 billion after transferring US\$80 million to the Development Fund for our development programs. Program spend in 2023 was US\$41.9 million.

We remain confident of our ability to sustain and grow our level of spending on approved development programs and projects.

#### LOOKING FORWARD

In 2023 we saw a change of leadership of SDP with the retirement of longterm CEO and Managing Director Mr John Wylie. Following an international search, Ms Lesieli Taviri, one of PNG's very experienced business leaders, was appointed as CEO. Ms Taviri was a Board Director of SDP for several years before resigning to be appointed as CEO in November 2023.

The Board and Members of SDP acknowledge with gratitude the efforts, dedication and passion of Mr Wylie. Whilst Mr Wylie leaves the post of CEO and MD, he has been appointed as a Member to ensure we retain access to his expertise and corporate history.

Our programs will continue to scale up, requiring our organisation capacity and capability and that of our delivery partners to keep pace. Whilst we aim to maintain a lean and fit for purpose organization model, we recognize the need to attract and continually invest in the development of skills, processes and systems to support the growth and sustainability of our investments.

Technology offers potential opportunities for lowering our delivery costs and for improving the capture and analysis of data so that our decisions are soundly based and data-driven. In 2023 we completed a review of the communications network in Western Province to inform an upgrade of the network and potentially the use of loworbit satellites to aid communication and enable efficient education, health and other programs

In 2023 we progressed the selection of an expert service provider to help us build an impact monitoring framework to enable us to track and report program impact outcomes. The board also commissioned an independent post-investment review of our agriculture programs to ensure we continue to hold ourselves accountable and to capture and apply lessons learned, particularly on product selection, joint venture management, and on implementation of an outgrowers program.

Good governance is critical for our success, ensuring the board has the knowledge and experience to provide strategic direction and effective management oversight. In July 2023 Mr Anthony Smaré was appointed as a director, bringing extensive experience as a company director and in business and community development in PNG. In early 2024 two non-citizen independent directors were added, Mr Toby Hall and Ms Sally McCutchan who bring valuable experience in health, ESG and impact investing. The backgrounds of all board directors are available on our website.

PNGSDP enters 2024 with an exciting portfolio of programs and projects, adequate funding to sustain and grow those programs, and a determination to show measurable improvements in impact program outcomes in Western Province.

In conclusion, I wish to thank our dedicated staff, implementing partners, Advisory Council and Members for their continuing support and passion towards improving the lives of the people of Western Province.

Hom

Peter M Graham, CBE Chairman





**300** PEOPLE WORKING AND RESIDING IN OUR BALIMO HUB

72 PEOPLE ARE EMPLOYED FROM THE LOCAL BALIMO COMMUNITIES

# **SDP PRESENCE** IN WESTERN PROVINCE

The establishment of Balimo Hub demonstrates our commitment and focus on Western Province. The Hub serves as our operational headquarters, with 95% of staff supporting activities like the Balimo Teachers College, Aerial Health Patrols, and other educational programs.

Balimo hosts SDP employees and staff of our partners and contractors who help us deliver our programs. This includes Kokoda Track Foundation, Innovative Agro Industries Limited, PNG CR and Mission Aviation Fellowship (MAF).

In total we have approximately 300 people working and residing in our Balimo Hub including 33 families.

SDP's presence in Balimo helps to create new employment and economic opportunities for the nearby communities. We employ 72 people to work within our Balimo hub and also procure goods and services from small businesses and farmers from the local communities.

# HEALTH

### A Snapshot of SDP Health Program

Health awareness in communities

2023 PNGSDP Annual Report



#### **HEALTH PATROLS**

The Aerial Health Patrol (AHP) initiative has grown, employing about 90 health staff, deploying 12 patrol teams to support 42 airstrip communities and 19 highly populated river communities mainly in the Delta, Middle and South Fly regions of Western Province.

The patrol teams deliver primary health care services in outpatient clinics, administer vaccinations, maternal and child health, as well as hygiene and nutrition awareness to these remote communities. They also train community health workers and deliver medical supplies to health centres. The patrol teams fly in and stay with each community for four to ten days before returning on a six weekly cycle. Our program of regular visits and awareness has led to both behavioural changes and quantifiable health improvements compared to that of 2022 as follows:

#### **Outpatient Cases:**

- 76.3% decrease in malaria cases. We continue to fund and work closely with Rotarians Against Malaria (RAM) to distribute LLIN mosquito nets and antimalaria drugs across the entire Province and support the Home management of Malaria program.
- 42.2% reduction in respiratory diseases. We also support the Stop TB program and help transport sputum samples from remote locations for testing.
- 46.5% decrease in pneumonia cases seen in under 5-year-old children.
- Out of the 11 common diseases seen, malaria and other respiratory diseases and pneumonia in children under 5 years have a high attendance.

2023 PNGSDP Annual Report

76.3% DECREASE IN MALARIA CASES COMPARED TO 2022

**46.5%** DECREASE IN PNEUMONIA CASES SEEN IN UNDER 5-YEAR-OLD CHILDREN



# 54.3%

DECREASE IN MODERATELY MALNOURISHED CHILDREN UNDER 5 YEARS OLD

> **75% INCREASE IN THE** ACCEPTANCE OF LONG-TERM FAMILY PLANNING METHODS

• New initiatives include primary eye care and oral hygiene.

#### Well Baby Clinics:

- 12% decrease in catchup immunization (for those who missed regular vaccinations) indicates that our regular immunization initiatives is effective.
- 8% and 6% increase for 1st and 3rd doses of pneumococcal conjugate vaccine (PVC), oral polio vaccine (OPV), and measles vaccines respectively.
- 54.3% decrease in moderately malnourished children under 5 years old. A total of 432 children were observed to have improved nutrition.

#### **Antenatal Care:**

 0.8% and 35% increase respectively in 1st and 4th visits. This indicates our antenatal health awareness programs are having an impact.

- We are witnessing a shift in cultural norms with three communities in South Fly district. Male healthcare workers are assisting with the delivery of babies. The same communities have built birthing houses closer to the facilities demonstrating ownership.
- Husbands accompanying their wives for check-ups is a significant observation in behavioral change.

#### Family Planning:

- 75% increase in the acceptance of long-term family planning methods due to an increase in awareness programs.
- Vasectomies surged in 2023 with a staggering 140 procedures performed compared to only 10 in 2022. This represents a significant increase in men choosing this form of permanent birth control.



### Water Sanitation and Hygiene (WASH):

 Community Action Participation (CAP) Training was conducted in 18 communities, graduating 499 participants. The training has helped identify community building projects. For example, Makapa community constructed a small health facility.

To improve drug access, we are partnering with the Western Province Health Authority (WPHA) to build a Drug Distribution Centre in Balimo. This centre will leverage our logistical capabilities to ensure efficient distribution across the region. We aim to receive drugs directly from the Area Medical Store (AMS) in Port Moresby and distribute them to over 30 local facilities in Western Province.

#### **MOREHEAD HOSPITAL**

This year we continued our investment into upgrading the Morehead health centre to a fully functional hospital under a Private Public Partnership with WPHA.

Phase 1 construction is now complete

with a functioning 12-bed ward with birthing facilities, a minor operating theatre, a disease control facility, a dental clinic, and ophthalmology services. Solar power has been connected to both the hospital and the staff housing.

Whilst construction has been ongoing, we have experienced a surge in patient consultations, with visits from patients right across the Morehead LLG. It is envisaged that the presence of the hospital will enable retention of public servants including teachers in this remote location.

Training and recruitment efforts are underway in partnership with WPHA to facilitate full operations in 2025. **62** SCHOOLS HAVE RECEIVED TRAINING ON WASH, NUTRITIONAL, ORAL AND GENDER HYGIENE

**954** FILTER BUCKETS HAVE BEEN ISSUED, GIVING FAMILIES ACCESS TO FILTERED DRINKING WATER

# EDUCATION PROGRAMS

FODE graduation in Balimo

## A Snapshot of SDP Education Program

2023 PNGSDP Annual Report

FODE graduation in Morehead



#### FODE

We witnessed a momentous occasion when we attended the graduations of our 2023 FODE student cohorts across Balimo, Morehead, Lake Murray and Kiunga.

Notable achievements for FODE include:

- i) 97 students achieved a GPA of above 2.4 compared to 19 in 2022
- ii) 184 students achieved a GPA of above 2.0 compared to 46 in 2022

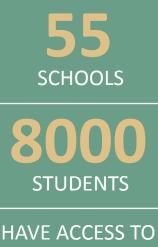
Western Outreach FODE (Tabubil, Kiunga and Daru) opened in 2023 with an enrolment of 108 students. Additionally, we are now delivering FODE through the patrol services which has enrolled 242 from grades 8 to 12, with the patrol teams reaching isolated communities across the region.

This year we also established a FODE Program in Lake Murray with 122 students from grades 9 to 12 and witnessed the first graduation of 83 students. This program has received widespread support from the community as Lake Murray has one of the lowest education indicators in the province. The communities have taken immense pride in the initiatives and one of the surprise outcomes included a reduction in issues of law and order due to counselling received by the youth in FODE and the sense of purpose. **97** STUDENTS ACHIEVED A GPA OF ABOVE 2.4 COMPARED TO 19 IN 2022

**184 STUDENTS ACHIEVED** A GPA OF ABOVE 2.0 COMPARED TO 46 IN 2022



## 200 TEACHERS



elearning

#### eLEARNING PROGRAM

The use of eLearning started in Balimo and has expanded to the Morehead catchment this year, supporting over 200 teachers in 55 schools (35 elementary, 20 primary) and is impacting over 8,000 students.

Through this initiative, we have seen significant improvements in teacher confidence, including their use of effective instructional strategies, classroom behaviour management, and technological pedagogical content knowledge. As a result, students' literacy and numeracy levels have also notably improved, and the students are reporting greater liking for school.

As part of the eLearning project, teacher inservice workshops are facilitated 2-3 times a year for all teachers in the Balimo and Morehead catchment schools. The focus of the workshops is designed in consultation with teachers and coaches to support the ongoing growth and development of teaching and learning. Content for the workshops is created with Western Sydney University and consultants from Bilum Books, providing the opportunity for sessions to be targeted to the needs of teachers at different grade levels. All of the workshops are supported by the District office of the National Department of Education, with participation by the Delta Fly District Education Officers in each of the workshops.

#### MODEL SCHOOL – THE HON. ROY BIYAMA BALIMO ACADEMY

This year we completed upgrading a model school which we anticipate will become a school of excellence in close collaboration with the Provincial Education Board. We were privileged to name the school The Hon. Roy

2023 PNGSDP Annual Report

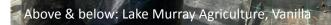
Biyama Balimo Academy in honour of the late member for Middle Fly. The Academy helps support our teacher training students with their practicum requirements, an important accreditation requirement for any teacher's college.

#### SCHOOL OF NURSING

We are also committed to expanding the Balimo College with a School of Nursing in partnership with Divine Word University who are accredited to deliver the Bachelor of Nursing program. This initiative aims to complement government efforts to increase the number of health workers in the province through education and for employment across the health facilities locally. The supply of quality trained health workers is also necessary to support SDP's increased investment into the health system.

The Balimo College has also secured a Memorandum of Understanding with Dauli Teachers College for benchmarking their Teacher Training program. This benchmarking was identified as a requirement by DHERST and the partnership with Dauli Teachers College is crucial for information sharing and strengthening internal policies and procedures.





## A Snapshot of SDP LIVELIHOOD Program



#### AGRI BUSINESS

Daru hub hosts the main 'industrial processing centre' for our South Fly Agri venture which aims to create value chains, employment and support for smallholder farmers. Our product principles for smallholder farmers are high-value, low weight and long shelf-life export crops such as vanilla. This principle considers the difficult logistics faced in the province.

The hub also hosts an aquaculture farm and processing facilities for barramundi, sea horse and sea cucumber. This year we received operational licenses and permits for the facilities to farm and process these products.

We have expanded construction of large scale 'controlled environment' nursery facilities to supply vanilla and cocoa seedlings for our Oriomo, Lake Murray, Morehead, Balimo and Arufi



nucleus estates to support local farmers within the catchment areas. The nucleus estate farms in these locations are in staged construction. Logistics and climate has been the main challenge to progress.

#### RUBBER

A proof-of-concept trial for improved rubber yield in Kawito and Lake Murray ended in 2023. The trials were aimed at proving two theories – firstly, growers will tap their trees if they receive regular payments and secondly, that they can earn a reasonable income from rubber if yields recover to previous levels. The trial also aimed to demonstrate that grower economics can be further improved by interplanting other cash crops such as vanilla among the established rubber trees. These trials have performed significantly better than expected. Participating growers achieved a greater average yield than historic data and interplanting was evident with some growers.

The Board also commissioned an independent review into our livelihood investments to help inform our future direction on cropping decisions, project prioritisations and confirm viability of current projects including rubber.

# ENABLING INFRASTRUCTURE



A Snapshot of SDP Infrastructure

> Above: Airstrip maintenance key to allowing access

Below: Daru solar farm

2023 PNGSDP Annual Report



# 6

#### **NEW AIRSTRIPS**

**44** COMMUNITIES PROVIDED WITH RELIABLE ACCESS Airstrips are a key enabler for delivery of our outreach programs. This year we opened 6 new airstrips providing safe and reliable access to 44 communities. We started construction of a new hangar facility at Balimo airstrip to house our air logistics.

In Daru, the 1.5 MW solar power facility (solar panels; batteries; control centre) continues to operate reliably to support our agri industrial processing centre. Earlier in the year, we signed an MoU with PNG Power Ltd to use this facility to supply the community with low-cost, reliable power. The commercial negotiations for a Power Purchase Agreement were completed, however the approval is yet to be granted.

We continue to supply Daru township with uninterrupted clean water through our innovative bore water system and desalination plant; storage tanks; and distribution pipeline. This was commissioned in August 2022.

Our investments into Infrastructure in Balimo continues as we aim to attract and retain staff and their families to live in Balimo and work in outreach communities. So far, we have completed the construction of 60 houses, 20 units and 6 dongas. We commissioned this year, the supply of clean water from deep bores with advanced filtration systems.

# OUR COMMUNITIES & STAKEHOLDERS

A Snapshot of Communities & Stakeholders

Snake bite training



OUR COMMUNITIES ARE THE HEART AND CENTRE OF EVERYTHING WE DO



Above: Community meetings in Morehead Below: Presenting our programs at the CANCONEX Conference in Lae

#### Our close engagement with the communities is through our health patrols, FODE teaching, and Teacher coaching programs implemented by Kokoda Track Foundation.

Whilst our programs are aimed at service delivery, a large portion of this is community awareness aimed at behaviour change and ownership, which we believe is fundamental to sustainability and takes time.

Whilst our focus has been at community level, we have experienced increased interest in our work by the wider community. This year we were invited to present our programs and investments at several forums, including the Fly Provincial Executive Council, OTML Stakeholder meetings in Kiunga, Canconex conference in Lae and the Chamber of Resources and Energy Investment Conference in Sydney.

We are working to not only improve our engagement with our communities and stakeholders but to set up effective systems to monitor and measure our impact and communicate this to the wider community and public.

#### **OUR PEOPLE**

To expand our program reach, building our teams and creating new partnerships is key.

This year we increased our capacity to support the expansion of our health programs. Our training programs targeted clinical and leadership training, and we sponsored staff for further career development, demonstrating commitment to developing our talent.

We are fortunate to have low staff turnover this year and we completed the year with change in our leadership.

We wish to acknowledge the tireless efforts and passion of Mr John Wylie, our former CEO and Managing Director. Mr Wylie's unwavering commitment has redirected SDP's focus on the people of Western Province.

We also acknowledge Susan Allen for her drive to what is today a catalytic Health Patrol program.









2023 PNGSDP Annual Report

# FINANCIAL STATEMENTS

PNG SUSTAINABLE DEVELOPMENT PROGRAM LIMITED AND ITS SUBSIDIARIES

For the Year Ended 31 December 2023

## Contents

| Directors' Statement                           | 1  |
|--|----|
| Independent Auditor's Report                   | 3  |
| Consolidated Statement of Comprehensive Income | 6  |
| Consolidated Statement of Financial Position   | 7  |
| Consolidated Statement of Changes in Equity    | 8  |
| Consolidated Statement of Cash Flows           | 10 |
| Notes to the Financial Statements              | 11 |

#### **Directors' Statement**

#### 31 December 2023

We are pleased to submit this annual report to the members of the Company together with the audited financial statements for the financial year ended 31 December 2023.

In the opinion of the directors,

- a) the financial statements set out on pages 6 to 59 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2023 and the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the year ended on that date in accordance with the provisions of the Companies Act 1967 and Financial Reporting Standards in Singapore; and
- b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### Directors

The directors of the Company in office at the date of this statement are as follows:

Betty Lovai Robert Alphonse Kaiyun Gregory Werner James Ridder Wong Cheong Fook David Cecil Vivian Peter Maxwell Graham CBE Dame Meg Taylor DBE Anthony Sapuo Mark Smare (appointed on 1 August 2023) Sally Anne McCutchan (appointed on 4 February 2024) James Tobias Hall (appointed on 4 February 2024)

#### Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, any other body corporate.

#### Directors' interests in shares, debentures and share options

The Company is limited by guarantee and has no share capital, debentures, share options or unissued shares. None of the directors had any interest in the shares, debentures or share options of any related corporations.

#### **Directors' Statement** 31 December 2023

#### **Independent Auditor**

The independent auditor, KPMG LLP has expressed its willingness to accept reappointment.

On behalf of the directors

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Peter Graham Director

.....

Wong Cheong Fook David decil Director (Audit Committee Chairman)

גאורי, .....

Gregory Werner James Ridder Director

Signed at .....Singapore..... on this .....31<sup>st</sup>..... day of .....May..... 2024



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#### **Independent auditors' report**

Members of the Company PNG Sustainable Development Program Limited

#### Report on the audit of the financial statements

#### Opinion

We have audited the financial statements of PNG Sustainable Development Program Limited ('the Company') and its subsidiaries (collectively, the "Group"), which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Company as at 31 December 2023, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the year ended, and notes to the financial statements, including a summary of material accounting policies, as set out on pages 6 to 59.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of Companies Act 1967 ("the Act") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2023 and the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the year ended on that date.

#### Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ('SSAs'). Our responsibilities under those standards are further described in the 'Auditors' responsibilities for the audit of the financial statements' section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ('ACRA Code') together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other information

Management is responsible for the other information contained in the annual report. Other information is defined as all information in the annual report other than the financial statements and our auditors' report thereon.

We have obtained all other information prior to the date of this auditors' report.

KPMG LLP (Registration No. T08LL1267L), an accounting limited liability partnership registered in Singapore under the Limited Liability Partnerships Act 2005 and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee.



Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of management and directors for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.



- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

#### Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

KPMG LP **KPMG LLP** 

**KPMG LLP** *Public Accountants and Chartered Accountants* 

Singapore 31 May 2024

#### **Consolidated Statement of Comprehensive Income**

For the year ended 31 December 2023

| · ·· ··· · · · · · · · · · · · · · · ·                      |      | Grou         | ar            | Comp         | anv           |
|---|------|--------------|---------------|--------------|---------------|
|   |      | 2023         | 2022          | 2023         | 2022          |
|   | Note | US\$         | US\$          | US\$         | US\$          |
| Revenue   |      |              |               | -            |               |
| Investment income   | 4    | 184,799,430  | 19,885,199    | 184,799,430  | 19,885,199    |
| Revenue from other activities - net                         | 4    | 4,440,897    | 3,690,733     | 299,809      | 424,668       |
|   | -    | 189,240,327  | 23,575,932    | 185,099,239  | 20,309,867    |
| Expenses  |      |              |               |              |               |
| Investment losses   | 5    | (4,286,480)  | (153,357,478) | (3,597,177)  | (153,357,478) |
| Governance costs  | 5    | (1,051,690)  | (1,108,746)   | (1,026,154)  | (1,087,433)   |
| Administration costs  | 5    | (6,429,615)  | (5,202,254)   | (5,641,015)  | (5,050,510)   |
| Fund management costs                                       | 5    | (3,050,603)  | (3,856,306)   | (3,050,603)  | (3,856,306)   |
|   | _    | (14,818,388) | (163,524,784) | (13,314,949) | (163,351,727) |
| Operating surplus / (deficit) before                        |      |              |               |              |               |
| development program costs                                   |      | 174,421,939  | (139,948,852) | 171,784,290  | (143,041,860) |
| Development program costs                                   | 5    | (41,899,849) | (34,793,431)  | (41,899,849) | (34,793,431)  |
| Other losses - net  | 5    | (706,207)    | (145,835)     | (706,179)    | (145,835)     |
| Share of results of joint venture                           | 11 _ | 702,497      | 449,431       | -            | -             |
| Surplus / (deficit) before income tax                       |      | 132,518,380  | (174,438,687) | 129,178,262  | (177,981,126) |
| Income tax expense  | 7    | (1,728,555)  | (1,722,321)   | (756,850)    | (1,194,820)   |
| Surplus / (deficit) from operations                         | _    | 130,789,825  | (176,161,008) | 128,421,412  | (179,175,946) |
| Other comprehensive deficit:                                |      |              |               |              |               |
| Currency translation difference arising from                |      | (4 000 004)  | (40.005)      |              |               |
| consolidation   |      | (1,232,861)  | (12,385)      | -            |               |
| Total comprehensive surplus / (deficit)                     | _    | 129,556,964  | (176,173,393) | 128,421,412  | (179,175,946) |
| Surplus / (deficit) from operations<br>attributable to:     |      |              |               |              |               |
| Equity holders of the Company                               |      | 130,917,781  | (176,148,816) | 128,421,412  | (179,175,946) |
| Non-controlling interests                                   |      | (127,956)    | (12,192)      | -            | -             |
|   | _    | 130,789,825  | (176,161,008) | 128,421,412  | (179,175,946) |
| Total comprehensive surplus / (deficit)<br>attributable to: | _    |              |               |              |               |
| Equity holders of the Company                               |      | 129,684,920  | (176,161,201) | 128,421,412  | (179,175,946) |
| Non-controlling interests                                   |      | (127,956)    | (12,192)      | -            | -             |
|   | _    | 129,556,964  | (176,173,393) | 128,421,412  | (179,175,946) |
|   | _    |              |               |              | i             |

The accompanying notes form part of these financial statements.

#### **Consolidated Statement of Financial Position**

As at 31 December 2023

|   | -    | Gro                    | up            | Comp                   | anv           |
|---|------|------------------------|---------------|------------------------|---------------|
|   |      | 2023                   | 2022          | 2023                   | 2022          |
|   | Note | US\$                   | US\$          | US\$                   | US\$          |
| ASSETS  | -    |                        |               |                        |               |
| CURRENT ASSETS  |      |                        |               |                        |               |
| Cash and cash equivalents                                     | 8    | 33,104,892             | 215,262,266   | 30,462,476             | 206,744,107   |
| Other receivables   | 10   | 64,276,768             | 1,998,423     | 58,734,500             | 58,553,036    |
| Inventories   | -    | 67,569                 | -             | -                      | -             |
| TOTAL CURRENT ASSETS  |      | 97,449,229             | 217,260,689   | 89,196,976             | 265,297,143   |
| NON-CURRENT ASSETS  | -    |                        |               |                        |               |
| Financial assets, at fair value through profit or loss (FVPL) | 9    | 1,616,360,210          | 1,326,359,257 | 1,616,360,210          | 1,326,359,257 |
| Other receivables   | 10   | -                      | 46,749,357    | -                      | -             |
| Investments in joint ventures                                 | 11   | 5,126,267              | 4,707,998     | -                      | -             |
| Deferred tax asset  | 16   | 5,840                  | -             | -                      | -             |
| Investments in subsidiaries                                   | 12   | -                      | -             | 57,444,706             | 41,151,906    |
| Property, plant and equipment                                 | 13   | 62,535,027             | 50,600,165    | 200,808                | 200,808       |
| Investment property   | 14   | 2,548,247              | 2,617,903     | 2,548,247              | 2,617,903     |
| TOTAL NON-CURRENT ASSETS                                      | -    | 1,686,575,591          | 1,431,034,680 | 1,676,553,971          | 1,370,329,874 |
| TOTAL ASSETS  | -    | 1,784,024,820          | 1,648,295,369 | 1,765,750,947          | 1,635,627,017 |
| LIABILITIES<br>CURRENT LIABILITIES                            | -    |                        |               |                        |               |
| Sundry creditors and accruals                                 | 15   | 7,589,293              | 5,589,183     | 6,290,191              | 4,677,098     |
| Current tax liability   | 7    | 237,517                | 15,960        | -                      | -             |
| Provisions for employee leave                                 |      | 650,204                | 757,709       | 479,038                | 389,613       |
| TOTAL CURRENT LIABILITIES                                     | -    | 8,477,014              | 6,362,852     | 6,769,229              | 5,066,711     |
| NON-CURRENT LIABILITIES                                       | -    | -,,                    | -,,           | -,,                    | -,,-          |
| Deferred income tax liability                                 | 16   | -                      | 27,067        | -                      | -             |
| TOTAL NON-CURRENT LIABILITIES                                 | -    | -                      | 27,067        | -                      | -             |
| TOTAL LIABILITIES   | -    | 8,477,014              | 6,389,919     | 6,769,229              | 5,066,711     |
| NET ASSETS  | -    |                        | 1,641,905,450 |                        | 1,630,560,306 |
|   | =    | 1,773,347,000          | 1,041,303,430 | 1,730,301,710          | 1,000,000,000 |
| CAPITAL EMPLOYED AND RESERVES<br>Members' subscriptions       | 17   | 31                     | 31            | 31                     | 31            |
| Funds, comprises:   | 17   |                        | 1,629,898,393 |                        |               |
| - General Fund  | 18   |                        | -             | -                      | -             |
| - Long Term Fund  | 18   | -                      | -             | 1.627.868.880          | 1,547,180,119 |
| - Development Fund  | 18   | -                      | -             | 131,112,807            | 83,380,156    |
| Foreign currency translation reserve                          |      | 1,513,783              | 2,746,644     | -                      | -             |
| Total equity attributable to equity holders                   | -    |                        |               |                        |               |
| of the Company  |      | 1,762,329,988          | 1,632,645,068 | 1,758,981,718          | 1,630,560,306 |
| Non-controlling interests                                     | -    | 13,217,818             | 9,260,382     | -                      | -             |
| TOTAL EQUITY  |      | 1,775, <u>547,8</u> 06 | 1,641,905,450 | 1,758,981,7 <b>1</b> 8 | 1,630,560,306 |
|   | =    | · · · ·                |               | ·                      |               |

The accompanying notes form part of these financial statements.

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2023

|   |                                   |                     | Group   | dno  |   |                                 |
|---|-----------------------------------|---------------------|---|--|---|---------------------------------|
|   | Members'<br>subscriptions<br>US\$ | Total funds<br>US\$ | Foreign<br>currency<br>translation<br>reserve<br>US\$ | Attributable to<br>Attributable to non-controlling<br>Group interests<br>US\$ US\$ | Attributable to<br>non-controlling<br>interests<br>US\$ | Total<br>US\$                   |
| Balance at 1 January 2022   | 31                                | 1,806,047,209       | 2,759,029   | 1,808,806,269  | 3,891,321   | 1,812,697,590                   |
| Deficit from operations<br>Other comprehensive deficit                        |                                   | (176,148,816)<br>-  | -<br>(12,385)   | (176,148,816)<br>(12,385)  | (12,192)<br>-   | (176,161,008)<br>(12,385)       |
| Total comprehensive deficit<br>Contribution from non-controlling interests ** | •••                               | (176,148,816)<br>-  | (12,385)<br>-   | (12,385) (176,161,201)<br>-  | (12,192)<br>5,381,253                                   | (176,173,393)<br>5,381,253      |
| Balance at 31 December 2022   | 31                                | 1,629,898,393       | 2,746,644   | 1,632,645,068  | 9,260,382   | 1,641,905,450                   |
| Balance at 1 January 2023   | 31                                | 1,629,898,393       | 2,746,644   | 1,632,645,068  | 9,260,382   | 1,641,905,450                   |
| Surplus / (deficit) from operations<br>Other comprehensive deficit            |                                   | 130,917,781<br>-    | -<br>(1,232,861)                                      | 130,917,781<br>(1,232,861)   | (127,956)<br>-  | 130,789,825<br>(1,232,861)      |
| Total comprehensive deficit<br>Contribution from non-controlling interests ** | •••                               | 130,917,781<br>-    | (1,232,861)<br>-                                      | 129,684,920<br>-   | <b>(127,956)</b><br>4,085,392                           | <b>129,556,964</b><br>4,085,392 |
| Balance at 31 December 2023   | 31                                | 1,760,816,174       | 1,513,783   | 1,762,329,988  | 13,217,818  | 1,775,547,806                   |

\*\* Capital contributed by non-controlling interests in South Fly Agribusiness Limited (Note 12).

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2023

|  |                                   |   | Company   |                             |  |
|--|-----------------------------------|---|---|-----------------------------|--|
|  | Members'<br>subscriptions<br>US\$ | Members'<br>subscriptions General Fund<br>US\$ US\$ | Long Term<br>Fund<br>US\$                                   | Development<br>Fund<br>US\$ | Total<br>US\$                            |
| Balance at 1 January 2022  | 31                                | I   | 1,698,098,397   | 111,637,824                 | 1,809,736,252                            |
| Total comprehensive deficit<br>Transfer between funds            |                                   | (6,137,943)<br>6,137,943                            | (6, 137, 943) (128, 780, 335)<br>6, 137, 943 (22, 137, 943) | (44,257,668)<br>16,000,000  | (44,257,668) (179,175,946)<br>16,000,000 |
| End of financial year  | 31                                |   | - 1,547,180,119   |                             | 83,380,156 1,630,560,306                 |
| Balance at 1 January 2023  | 31                                | ı   | 1,547,180,119   | 83,380,156                  | 1,630,560,306                            |
| Total comprehensive (deficit) / income<br>Transfer between funds | 85                                | (6,667,169)<br>6,667,169                            | 167,355,930<br>(86,667,169)                                 | (32,267,349)<br>80,000,000  | 128,421,412<br>-                         |
| End of financial year  | 31                                |   | - 1,627,868,880   |                             | 131,112,807 1,758,981,718                |

The allocation of revenues and expenses and transfers from the General Fund to the Long Term Fund and the Development Fund are determined in accordance with the rules of the Company (Note 2(n)).

#### **Consolidated Statement of Cash Flows**

For the year ended 31 December 2023

|  |      | 2023   | 2022   |
|--|------|--|--|
|  | Note | US\$   | US\$   |
| CASH FLOWS FROM OPERATING ACTIVITIES:<br>Surplus / (deficit) from operations   |      | 130,789,825  | (176,161,008)  |
| Adjustments for:<br>- Income tax expense<br>- Fair value (gains) / losses on financial assets, at FVPL   | 7    | 1,728,555<br>(164,879,840)   | 1,722,321<br>150,246,991   |
| <ul> <li>Foreign exchange loss on local investments</li> <li>Interest income</li> <li>Share of profit of joint ventures</li> <li>Depreciation</li> </ul>   | 11   | 4,286,480<br>(19,040,735)<br>(702,497)<br>750,035                          | 3,110,487<br>(15,256,966)<br>(449,431)<br>69,656                         |
|  |      |  |  |
| Change in working capital:<br>- Other receivables<br>- Sundry creditors and accruals   |      | (47,068,177)<br>(7,072,692)<br>1,892,605                                   | (36,717,950)<br>(1,076,807)<br>1,614,343                                 |
| Cash used in operations  |      | (52,248,264)   | (36,180,414)   |
| Interest received<br>Withholding and other taxes paid<br>Purchases of financial assets, at FVPL<br>Proceeds from disposal of financial assets, at FVPL<br>Net cash (used in) / generated from operating activities |      | 19,040,735<br>(1,475,748)<br>(478,786,079)<br>356,051,127<br>(157,418,229) | 15,256,966<br>(1,684,279)<br>(327,069,318)<br>536,931,687<br>187,254,642 |
| CASH FLOWS FROM INVESTING ACTIVITIES:<br>Additions to property, plant and equipment<br>Increase in loan to joint venture<br>Net cash used in investing activities  | 13   | (20,368,241)<br>(8,456,296)<br>(28,824,537)                                | (27,972,689)<br>(11,611,748)<br>(39,584,437)                             |
| CASH FLOWS FROM FINANCING ACTIVITIES:<br>Capital contribution from non-controlling interests<br>Net cash from financing activities   |      | 4,085,392<br>4,085,392   | 5,381,253<br>5,381,253   |
| Net (decrease) / increase in cash and cash equivalents<br>Cash and cash equivalents at the beginning of the financial year   | 8    | (182,157,374)<br>215,262,266   | 153,051,458<br>62,210,808  |
| Cash and cash equivalents at the end of the financial year   | 8    | 33,104,892   | 215,262,266  |

The accompanying notes form part of these financial statements.

#### Notes to the Financial Statements For the year ended 31 December 2023

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1 General information

PNG Sustainable Development Program Limited ("PNGSDP" or the "Company") is incorporated and domiciled in Singapore. The address of its principal place of business is Level 1, Harbourside West Building, Stanley Esplanade, PO Box 1786, Port Moresby, Papua New Guinea. The address of its registered office is 80 Raffles Place, #33-00 UOB Plaza 1, Singapore 048624.

The principal activities of the Company are to promote sustainable development within Papua New Guinea, and advance the general welfare of the people of Papua New Guinea, particularly those of the Western Province of Papua New Guinea, through supporting programs and projects in accordance with the Program Rules.

The principal activities of the subsidiaries are stated in Note 12.

#### 2 Material accounting policies

#### (a) Basis of preparation

These financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRS") under the historical cost convention. The changes to material accounting policies are described in Note 2(b).

The preparation of financial statements in conformity with FRS requires management to exercise its judgement when applying the Group's accounting policies. It also requires the use of accounting estimates and assumptions. Areas involving significant judgements, complexities, assumptions and estimates are disclosed in Note 3.

These financial statements are prepared on the basis that the Group retains its control over the recorded assets of the Group at reporting date and continues to manage those assets in accordance with the Program Rules for the foreseeable future.

#### (b) Changes in material accounting policies

The Group has applied the following FRSs, amendments to and interpretations of FRS for the first time for the annual period beginning on 1 January 2023. The application of these amendments to accounting standards and interpretations do not have a material effect on the financial statements.

#### Material accounting policy information

The Group adopted Amendments to FRS1 and FRS Practice Statement 2: Disclosure of Accounting Policies for the first time in 2023. Although the amendments did not result in any changes to the accounting policies themselves, they impacted the accounting policy information disclosed in the financial statements.

The amendments require the disclosure of 'material', rather than 'significant', accounting policies. The amendments also provide guidance on the application of materiality to disclosure of accounting policies, assisting entities to provide useful, entity-specific accounting policy information that users need to understand other information in the financial statements.

Management reviewed the accounting policies and made updates to the information disclosed in Material accounting policies (2022: Significant accounting policies) in certain instances in line with the amendments.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, except as explained in above, which addresses changes in material accounting policies.

#### **Notes to the Financial Statements**

For the year ended 31 December 2023

#### 2 Material accounting policies (Continued)

#### (c) Revenue recognition

#### (i) Dividend income

Dividend income is recognised when the right to receive payment is established, it is probable that the economic benefit associated with the dividend will flow to the Group, and the amount of the dividend can be reliably measured.

#### (ii) Interest income

Interest income is recognised using the effective interest method.

#### (d) Group accounting

#### (i) Subsidiaries

#### 1. Consolidation

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated but are considered an impairment indicator of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests are that part of the net results of operations and of net assets of a subsidiary attributable to the interests which are not owned directly or indirectly by the equity holders of the Company. They are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and statement of financial position. Total comprehensive income is attributed to the non-controlling interests based on their respective interests in a subsidiary, even if this results in the non-controlling interests having a deficit balance.

#### 2. Acquisitions

The acquisition method of accounting is used to account for business combinations by the Group.

The consideration transferred for the acquisition of a subsidiary comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any contingent consideration arrangement and any pre-existing equity interest in the subsidiary measured at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

#### **Notes to the Financial Statements**

#### For the year ended 31 December 2023

#### 2 Material accounting policies (Continued)

#### (d) Group accounting (Continued)

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of (a) the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the (b) fair value of the net identifiable assets acquired is recorded as goodwill.

#### 3. Disposals

When a change in the Company's ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained earnings if required by a specific Standard.

Any retained interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained investment at the date when control is lost and its fair value is recognised in profit or loss.

Please refer to Note 2(e) for the accounting policy on investments in subsidiaries in the separate financial statements of the Company.

#### (ii) Transactions with non-controlling interests

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control over the subsidiary are accounted for as transactions with equity owners of the Company. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised in a separate reserve within equity attributable to the equity holders of the Company.

#### (iii) Joint ventures

Joint ventures are entities over which the Group has joint control as a result of contractual arrangements, and rights to the net assets of the entities.

Joint ventures are accounted for in the consolidated financial statements using the equity method of accounting less impairment losses, if any.

#### a. Acquisitions

Investments in joint ventures are initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on joint ventures represents the excess of the cost of acquisition of the joint venture over the Group's share of the fair value of the identifiable net assets of the joint venture and is included in the carrying amount of the investments.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

- (d) Group accounting (Continued)
  - (iii) Joint ventures (Continued)

# b. Equity method of accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise Group's share of its joint ventures' post-acquisition profits or losses of the investee in profit or loss and its share of movements in other comprehensive income of the investee's other comprehensive income. Dividends received or receivable from the joint ventures are recognised as a reduction of the carrying amount of the investments. When the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture, the Group does not recognise further losses, unless it has legal or constructive obligations to make, or has made, payments on behalf of the joint venture. If the joint venture subsequently reports profits, the Group resumes recognised. Interest in a joint venture includes any long-term loans for which settlement is never planned nor likely to occur in the foreseeable future.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures. Unrealised losses are also eliminated unless the transactions provide evidence of impairment of the assets transferred. The accounting policies of joint ventures are changed where necessary to ensure consistency with the accounting policies adopted by the Group.

# c. Disposals

Investments in joint ventures are derecognised when the Group loses significant influence or joint control. If the retained equity interest in the former joint venture is a financial asset, the retained equity interest is measured at fair value. The difference between the carrying amount of the retained interest at the date when joint control is lost, and its fair value and any proceeds on partial disposal, is recognised in profit or loss.

Please refer to the Note 2(e) "Investments in subsidiaries and joint ventures" for the accounting policy on investments in joint ventures in the separate financial statements of the Company.

# (e) Investments in subsidiaries and joint ventures

Investments in subsidiaries and joint ventures are carried at cost, less accumulated impairment losses in the Company's statement of financial position. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

# (f) Property, plant and equipment

# (i) Measurement

a. Land and buildings

Land and buildings are initially recognised at cost. Buildings and leasehold land are subsequently carried at their costs less accumulated depreciation and accumulated impairment losses.

# Notes to the Financial Statements

# For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (f) Property, plant and equipment (Continued)

# (i) Measurement (Continued)

# b. Other property, plant and equipment

All other items of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses. Constructions-in-progress are accounted for at cost and subsequently reclassified to completed asset upon completion.

### c. Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

# (ii) Depreciation

Depreciation on property, plant and equipment is calculated using a straight-line method to allocate their depreciable amounts of plant and equipment over their estimated useful lives. The annual rates used for this purpose are as follows:

|                                       | Annual Rates % |
|---------------------------------------|----------------|
| Leasehold land                        | 1%             |
| Motor Vehicles and moveable machinery | 5 - 15%        |

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in profit or loss when the changes arise.

# (iii) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably. Repair and maintenance expense are recognised in profit or loss when incurred.

# (iv) Disposal

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in profit or loss.

# (g) Investment property

Investment property are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

Investment property is depreciated on a straight-line basis over its estimated useful life. The annual rate used for this purpose is 2.5%.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (g) Investment property (Continued)

Any gain or loss on disposal of investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) are recognised in profit or loss. When investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings.

# (h) Impairment of non-financial assets

### (i) Property, plant and equipment Investments in subsidiaries and joint ventures

Property, plant and equipment and investments in subsidiaries and joint ventures are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss, unless the asset is carried at revalued amount, in which case, such impairment loss is treated as a revaluation decrease.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the assets' recoverable amount since the last impairment loss was recognised. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

A reversal of impairment loss for an asset is recognised in profit or loss, unless the asset is carried at revalued amount, in which case such reversal is treated as a revaluation increase. However, to the extent that an impairment loss on the same revalued asset was previously recognised in profit or loss, a reversal of that impairment is also recognised in profit or loss.

# (i) Income taxes

Tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss except to the extent that it relates to a business combination, or items recognised directly in equity or in OCI.

The Group has determined that interest and penalties related to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore accounted for them under FRS 37 Provisions, Contingent Liabilities and Contingent Assets.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any. Current tax also includes any tax arising from dividends.

# **Notes to the Financial Statements**

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (i) Income taxes (Continued)

Current tax assets and liabilities are offset only if certain criteria are met.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the
  extent that the Group is able to control the timing of the reversal of the temporary difference and it is
  probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

Temporary differences in relation to a right-of-use asset and a lease liability for a specific lease are regarded as a net package (the lease) for the purpose of recognising deferred tax.

The measurement of deferred taxes reflects the tax consequences that would follow the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. For investment property that is measured at fair value, the carrying amount of the investment property is presumed to be recovered through sale, and the Group has not rebutted this presumption. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

# (j) Provisions

Provisions are recognised when the Group and the Company has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

# (k) Employee compensation

Employee benefits are recognised as an expense, unless they can be capitalised as an asset.

# **Notes to the Financial Statements**

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (k) Employee compensation (Continued)

# (i) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group and the Company pays fixed contributions into separate entities such as National Superannuation Fund and will have no legal or constructive obligation to pay further contributions if any of the funds does not hold sufficient assets to pay all employee benefits relating to employee service in the current and preceding financial years. The Group and the Company contributions to defined contribution plans are recognised as employee benefit expense when they are due.

# (ii) Employee leave entitlements

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the reporting date at the future expected cost.

# (I) Functional and presentation currency

# (i) Functional and presentation currency

Items included in the financial statements of each entity in the Group and the Company are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in United States Dollar ("US\$") which is the Company's functional currency.

# (ii) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the reporting date are recognised in profit or loss, unless they arise from borrowings in foreign currencies, other currency instruments designated and qualifying as net investment hedges and net investment in foreign operations. Those currency translation differences are recognised in the currency translation reserve in the consolidated financial statements and transferred to profit or loss as part of the gain or loss on disposal of the foreign operation.

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

# (iii) Translation of Group entities' financial statements

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- a. Assets and liabilities for each statement of financial position presented are translated at the closing rate at the date of that statement of financial position;
- b. Income and expenses for each statement comprehensive income are translated at average exchange rates; and

# Notes to the Financial Statements

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

- (I) Functional and presentation currency (Continued)
  - (iii) Translation of Group entities' financial statements (Continued)
    - a. All resulting currency translation differences are recognised in the foreign currency translation reserve in equity.

# (m) Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash and bank balances, treasury bills, commercial papers and certificates of deposit, which are subject to an insignificant risk of change in value, and bank overdrafts. Bank overdrafts are presented as current borrowings in the statement of financial position. For cash subjected to restriction, assessment is made on the economic substance of the restriction and whether they meet the definition of cash and cash equivalents.

# (n) Long Term Fund, Development Fund and General Fund

In pursuing its objectives, the Company is able to invest and utilise its available resources from the Long Term Fund, the Development Fund and General Fund in accordance with the Rules of the Company.

# Long Term Fund

The Long Term Fund represents 2/3 of net income received from Ok Tedi Mining Limited after deducting operating expenses and all other legal contractual obligations as specified in the rules of the program relating to the application of the income received.

Before the mine closure date, investment income from the Long Term Fund will be used in the following order of priority:

- a) Operating expenses for next 6 months in accordance with the budget approved by the board from time to time.
- b) To the extent the amounts under Rules clauses 9.2 (b) and 9.3 (b) and that part of the commitment which is undrawn are insufficient, to meet contractual obligations.
- c) To the extent the amount under clause 9.2 (c) is insufficient, if determined by the board, to meet a call by Ok Tedi Mining Limited in accordance with clause 12 (further capital requirements by Ok Tedi Mining Limited), with the balance to be added to and form part of the Long Term Fund.

The Program Rules are applied taking into account that the Company no longer receives dividends from Ok Tedi Mining Limited and neither does the Company have any continuing obligations relating to Ok Tedi Mining Limited.

An annual budget is prepared and submitted to the board of directors for review and actual operating expenditure is monitored progressively against the approved budget. The budget is approved taking into account the Program Rules under clause 9.3 applicable to the funding of operating expenses from investment income received by the Company on the Long Term Fund prior to mine closure.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (n) Long Term Fund, Development Fund and General Fund (Continued)

After mine closure the funds will be applied in the following order of priority:

- a) Operating expenses for next 6 months in accordance with the budget approved by the board from time to time.
- b) To the extent that distributions and investment income received after the mine closure date are insufficient to meet contractual obligations as they fall due for payment.
- c) Calls from Ok Tedi Mining Limited (on Shareholders).
- d) To fund Sustainable Development Purposes in proportions to be determined by the board of directors in accordance with Rules clause 10.4.

# **Development Fund**

Following the expropriation of the Ok Tedi Mine, the Company no longer receives any dividend income therefore the Development Fund will be used in accordance with the Objects of the Articles of Association and at the discretion of the board for the benefit of the people of the Western Province. As such the allocation of the Development Fund between the Western Province Program Fund and the National Program Fund has been discontinued.

These funds will be used mainly to fund projects covering core areas in health, education, capacity building, economic development, infrastructure community self-reliance, local community leadership and institutional capacity and other social and environmental purposes for the benefit of the people of Papua New Guinea, in particular, the people of the Western Province.

An annual budget including development expenditure is prepared and submitted to the board of directors for review and actual expenditure is monitored progressively against the approved budget. The budget is approved taking into account the funds available for use in the Development Fund.

# General Fund

In accordance with clause 14 of the "Rules for the PNG Sustainable Development Program", a yearly budget of administration costs must be prepared and approved by the board of directors.

The budget prepared for each year after the third year of the Program must reflect that the portion of the operating expenses attributable to the operation of the Company (but not to the running of the Program) should not exceed 15% of the average annual income of the Program during the immediate preceding 3 accounting years.

# Notes to the Financial Statements

# For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (n) Long Term Fund, Development Fund and General Fund (Continued)

The administration costs cover the normal operating expenses of the Company and of the Program including (without limitation) establishment costs, directors' fees, the cost of directors' and officers' liability insurance, expenditure of the program manager and the program manager's remuneration, and any tax payable by the Company.

# (o) Grants

Grants provided to subsidiaries, joint ventures and third parties are expensed in the period in which the grants are released.

# (p) Financial assets

# (i) Classification and measurement

The Group classifies its financial assets in the following measurement categories:

- amortised cost; and
- fair value through profit or loss (FVPL).

The classification depends on the Group's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial assets.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Group reclassifies debt instruments when and only when its business model for managing those assets changes.

# At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

# At subsequent measurement

# a) Debt instruments

Debt instruments mainly comprise of cash and cash equivalents, trade and other receivables, listed and unlisted debt securities and equity investments.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (p) Financial assets (Continued)

(i) Classification and measurement (Continued)

There are three subsequent measurement categories, depending on the Group's business model for managing the asset and the cash flow characteristics of the asset:

- Amortised cost: Debt instruments that are held for collection of contractual cash flows where those
  cash flows represent solely payments of principal and interest are measured at amortised cost. A
  gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of
  a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired.
  Interest income from these financial assets is included in interest income using the effective interest
  rate method.
- FVPL: Debt instruments that are held for trading as well as those that do not meet the criteria for classification as amortised cost or fair value through other comprehensive income (FVOCI) are classified as FVPL. Movement in fair values and interest income is recognised in profit or loss in the period in which it arises and presented in revenue in "fair value gains / losses on financial assets, at FVPL".
- b) Equity investments

The Group subsequently measures all its equity investments at their fair values. Equity investments are classified as FVPL with movements in their fair values recognised in profit or loss in the period in which the changes arise and presented in revenue in "fair value gains / losses on financial assets, at FVPL". Dividends from equity investments are recognised in profit or loss as "dividend income".

# (ii) Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt financial assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 20 details how the Group determines whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by FRS 109, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

For cash and cash equivalents and other receivables, the general 3 stage approach is applied. Credit loss allowance is based on 12 month expected credit loss if there is no significant increase in credit risk since initial recognition of the assets. If there is a significant increase in credit risk since initial recognition, lifetime expected credit loss will be calculated and recognised.

# (iii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date - the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 2 Material accounting policies (Continued)

# (p) Financial assets (Continued)

# (iii) Recognition and derecognition (Continued)

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

On disposal of an equity investment, the difference between the carrying amount and sales proceed is recognised in profit or loss if there was no election made to recognise fair value changes in other comprehensive income. If there was an election made, any difference between the carrying amount and sales proceed amount would be recognised in other comprehensive income and transferred to retained profits along with the amount previously recognised in other comprehensive income relating to that asset.

# (q) Non-derivative financial liabilities: Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Directly attributable transaction costs are recognised in profit or loss as incurred.

Other financial liabilities are initially measured at fair value less directly attributable transaction costs. They are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss.

# Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). Otherwise, they are presented as non-current liabilities. Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost, using the effective interest method.

# 3 Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

# Notes to the Financial Statements

# For the year ended 31 December 2023

# 3 Critical accounting estimates, assumptions and judgements (Continued)

# (a) Financial assets, at FVPL

The Group and the Company uses market or quoted prices to fair value its financial assets. In cases where market or quoted prices are not used, fair value is determined by using valuation techniques and a set of key assumptions that are subject to change depending on the market conditions prevailing at the time in which fair value is determined. Furthermore, the Group and the Company follows guidance of FRS 109 to classify financial assets as financial assets, at FVPL. The current classification is based on the premise that these financial assets are managed on a portfolio basis and traded accordingly. Prevailing market conditions could change resulting in reassessment of the current classification.

# 4 Revenue

|  | Group       |            | Group Company |            |
|--|-------------|------------|---------------|------------|
|  | 2023        | 2022       | 2023          | 2022       |
|  | US\$        | US\$       | US\$          | US\$       |
| Fair value gains on financial assets, at FVPL<br>Interest income from commercial papers, | 164,879,840 | -          | 164,879,840   | -          |
| certificates of deposits, bonds and cash balances  | 14,899,647  | 11,990,901 | 14,899,647    | 11,990,901 |
| Dividend income *  | 5,019,943   | 7,894,298  | 5,019,943     | 7,894,298  |
| -  | 184,799,430 | 19,885,199 | 184,799,430   | 19,885,199 |
| Revenue from other activities  |             |            |               |            |
| Interest income  | 4,141,088   | 3,266,065  | -             | -          |
| Rental income  | 299,809     | 424,668    | 299,809       | 424,668    |
|  | 4,440,897   | 3,690,733  | 299,809       | 424,668    |
| Total revenue  | 189,240,327 | 23,575,932 | 185,099,239   | 20,309,867 |
|  |             |            |               |            |

\* Dividends relate to dividends received from In-house Managed Funds (Note 9).

For the year ended 31 December 2023

# 5 Expenses

|  | Group      |             | Company    |             |
|--|------------|-------------|------------|-------------|
|  | 2023       | 2022        | 2023       | 2022        |
|  | US\$       | US\$        | US\$       | US\$        |
| Investment losses                              |            |             |            |             |
| Fair value losses on financial assets, at FVPL | -          | 150,246,991 | -          | 150,246,991 |
| Foreign exchange loss on local investments     | 4,286,480  | 3,110,487   | 3,597,177  | 3,110,487   |
|  | 4,286,480  | 153,357,478 | 3,597,177  | 153,357,478 |
| Governance costs                               |            |             |            |             |
| Board administration                           | 709,963    | 796,751     | 709,963    | 796,751     |
| Audit fees                                     | 132,555    | 122,184     | 107,019    | 100,871     |
| Company secretary and trustee fees             | 125,501    | 97,868      | 125,501    | 97,868      |
| Members and advisory council fees              | 74,009     | 85,343      | 74,009     | 85,343      |
| Annual report meeting expenses                 | 9,662      | 6,600       | 9,662      | 6,600       |
|  | 1,051,690  | 1,108,746   | 1,026,154  | 1,087,433   |
| Administration costs                           |            |             |            |             |
| Employee compensation (Note 6)                 | 3,036,964  | 2,986,841   | 1,955,297  | 1,761,662   |
| Management fees                                | -          | -           | 1,119,595  | 1,266,402   |
| Professional services                          | 1,149,058  | 1,080,511   | 903,270    | 983,351     |
| Parts and consumables                          | 607,763    | 78,998      | 162,925    | 78,998      |
| Travel   | 480,822    | 321,575     | 457,108    | 290,784     |
| Rent and office costs                          | 441,113    | 216,740     | 417,844    | 193,302     |
| Insurance                                      | 313,994    | 260,370     | 300,438    | 258,757     |
| Information services                           | 245,881    | 200,593     | 237,834    | 191,040     |
| Other expenses                                 | 154,020    | 56,626      | 86,704     | 26,214      |
|  | 6,429,615  | 5,202,254   | 5,641,015  | 5,050,510   |
| Fund management costs**                        |            |             |            |             |
| Investment services fees                       | 2,778,718  | 2,682,077   | 2,778,718  | 2,682,077   |
| Professional services                          | 271,885    | 1,174,229   | 271,885    | 1,174,229   |
|  | 3,050,603  | 3,856,306   | 3,050,603  | 3,856,306   |
| Development program costs                      | 41,899,849 | 34,793,431  | 41,899,849 | 34,793,431  |
|  | 41,899,849 | 34,793,431  | 41,899,849 | 34,793,431  |
| Other losses - net                             |            |             |            |             |
| Foreign currency exchange loss, net            | 706,207    | 145,835     | 706,179    | 145,835     |
|  | 706,207    | 145,835     | 706,179    | 145,835     |
| Total expenses                                 | 57,424,444 | 198,464,050 | 55,920,977 | 198,290,993 |

\*\* Fund management costs charged to the Long Term Fund and Development Fund were US\$2,890,341 (2022: US\$3,719,353) and US\$160,262 (2022: US\$136,953), respectively.

For the year ended 31 December 2023

# 6 Employee compensation

|   | Group     |           | Company   |           |
|---|-----------|-----------|-----------|-----------|
| _   | 2023      | 2022      | 2023      | 2022      |
|   | US\$      | US\$      | US\$      | US\$      |
| -<br>Wages and salaries                         | 2,519,506 | 2,453,941 | 1,578,183 | 1,378,522 |
| Other employee benefits and costs               | 175,326   | 275,948   | 112,340   | 216,135   |
| Employer's contribution to defined contribution |           |           |           |           |
| plans   | 342,132   | 256,952   | 264,774   | 167,005   |
| _   | 3,036,964 | 2,986,841 | 1,955,297 | 1,761,662 |

Key management personnel compensation is disclosed in Note 21.

# 7 Income tax

# (a) Income tax expense

| _   | Group     |           | Compai  | ny        |
|---|-----------|-----------|---------|-----------|
| -   | 2023      | 2022      | 2023    | 2022      |
| _   | US\$      | US\$      | US\$    | US\$      |
| Tax expense attributable to the operating<br>surplus is made up of: |           |           |         |           |
| Current income tax  | 1,761,462 | 1,774,883 | 756,850 | 1,194,820 |
| Deferred income tax   | (32,907)  | (52,562)  | -       | -         |
| _   | 1,728,555 | 1,722,321 | 756,850 | 1,194,820 |

The tax expense is comprised of:

- US\$756,850 (2027 194,820) in connection with the withholding tax deducted from dividend income from its Papua Ne<sup>1</sup> equity investments;
- US\$1,004,612 (2محت 2004,612 (عدت 2004,612 (304,612)))))))
- US\$32,907 (2022: US\$52,562) credit in connection with the deferred income tax for a subsidiary.

No Singapore income tax is payable on the basis that the dividend and interest income is not remitted to Singapore.

For the year ended 31 December 2023

# 7 Income tax (Continued)

# (a) Income tax expense (Continued)

The tax on results differs from the theoretical amount that would arise using the Singapore standard rate of income tax as follows:

|  | Group        |               | Comp         | any           |
|--|--------------|---------------|--------------|---------------|
| _  | 2023         | 2022          | 2023         | 2022          |
|  | US\$         | US\$          | US\$         | US\$          |
| Surplus / (deficit) before income tax                              | 132,518,380  | (174,438,687) | 129,178,262  | (177,981,126) |
| Tax calculated at Singapore rate applicable to income in Papua New |              |               |              |               |
| Guinea at 17% (2022: 17%)  | 22,528,125   | (29,654,577)  | 21,960,305   | (30,256,791)  |
| Income not subject to tax  | (31,432,319) | (2,729,869)   | (30,608,909) | (2,098,235)   |
| Expenses not deductible for tax purposes                           | 9,762,156    | 33,738,889    | 9,506,566    | 33,709,469    |
| Effect of tax rates in other countries                             | (101,112)    | (159,623)     | (101,112)    | (159,623)     |
| Tax expense of subsidiaries  | 971,705      | 527,501       | -            | -             |
| Tax expense  | 1,728,555    | 1,722,321     | 756,850      | 1,194,820     |
| Comprising:  |              |               |              |               |
| Dividend / interest withholding tax paid to                        |              |               |              |               |
| the IRC of Papua New Guinea  | 756,850      | 1,194,820     | 756,850      | 1,194,820     |
| Current income tax expense   | 1,004,612    | 580,063       | -            | -             |
| Deferred income tax credit   | (32,907)     | (52,562)      | -            | -             |
| _  | 1,728,555    | 1,722,321     | 756,850      | 1,194,820     |

# (b) Movement in current income tax liability:

|                             | Group     |           | Comp | any  |
|-----------------------------|-----------|-----------|------|------|
|                             | 2023      | 2022      | 2023 | 2022 |
|                             | US\$      | US\$      | US\$ | US\$ |
| Beginning of financial year | 15,960    | (74,644)  | -    | -    |
| Tax expense                 | 1,004,612 | 580,063   | -    | -    |
| Income tax paid             | (783,055) | (489,459) | -    | -    |
| End of financial year       | 237,517   | 15,960    | -    | -    |

# Notes to the Financial Statements

For the year ended 31 December 2023

# 8 Cash and cash equivalents

|                         | Grou       | Group       |            | iny         |
|-------------------------|------------|-------------|------------|-------------|
|                         | 2023       | 2022        | 2023       | 2022        |
|                         | US\$       | US\$        | US\$       | US\$        |
| Cash and bank balances  | 4,713,646  | 12,481,425  | 2,071,230  | 3,963,266   |
| Funds under management: |            |             |            |             |
| Deposits at call *      | 28,391,246 | 202,780,841 | 28,391,246 | 202,780,841 |
|                         | 33,104,892 | 215,262,266 | 30,462,476 | 206,744,107 |

\* Deposits at call have a maturity of no more than 3 months.

For the purpose of presenting the consolidated statement of cash flows, the consolidated cash and cash equivalents comprise the following:

|                           | Gro          | Group        |  |
|---------------------------|--------------|--------------|--|
|                           | 2023<br>US\$ | 2022<br>US\$ |  |
| Cash and cash equivalents | 33,104,892   | 215,262,266  |  |

# 9 Financial assets

|   | Gro           | up            | Comp          | bany          |
|---|---------------|---------------|---------------|---------------|
|   | 2023          | 2022          | 2023          | 2022          |
|   | US\$          | US\$          | US\$          | US\$          |
| Non-current   |               |               |               |               |
| Funds under management:<br>Financial assets, at FVPL<br>Bonds, equity securities* and funds | 1,602,819,829 | 1,286,462,174 | 1,602,819,829 | 1,286,462,174 |
| In-house managed funds:<br>Financial assets, at FVPL  |               |               |               |               |
| Bonds and equity securities*  | 13,540,381    | 39,897,083    | 13,540,381    | 39,897,083    |
| Total non-current   | 1,616,360,210 | 1,326,359,257 | 1,616,360,210 | 1,326,359,257 |
| Total   | 1,616,360,210 | 1,326,359,257 | 1,616,360,210 | 1,326,359,257 |
|   |               |               |               |               |

\* Investments in listed equity securities.

For the year ended 31 December 2023

# 9 Financial assets (Continued)

# Funds under management

The financial assets that are externally-managed comprised funds placed with various professional fund managers pursuant to investment management agreements and other direct investments in equity funds. To achieve diversification, funds allocated to different fund managers are invested in different asset classes to reduce overall portfolio risk. The Group can, pursuant to the terms, terminate the agreements by giving the requisite prior notice in writing to the fund managers. The professional fund managers are given discretionary powers within certain guidelines to invest the funds and these financial assets are managed on a portfolio basis and their performance evaluated on a fair value basis.

# 10 Other receivables

|  | Group      |            | Compa       | ny          |
|--|------------|------------|-------------|-------------|
|  | 2023       | 2022       | 2023        | 2022        |
|  | US\$       | US\$       | US\$        | US\$        |
| Current  |            |            |             |             |
| Loans and receivables *                          | 393,784    | 393,784    | 58,182,600  | 57,244,156  |
| Loan receivable, from a joint venture (Note (i)) | 55,205,653 | -          | -           | -           |
| Other receivables                                | 9,071,115  | 1,998,423  | 1,875,429   | 2,632,409   |
|  | 64,670,552 | 2,392,207  | 60,058,029  | 59,876,565  |
| Less: Allowance for loan losses                  | (393,784)  | (393,784)  | (1,323,529) | (1,323,529) |
| _  | 64,276,768 | 1,998,423  | 58,734,500  | 58,553,036  |
| Non-current                                      |            |            |             |             |
| Loan receivable, from a joint venture (Note (i)) | -          | 46,749,357 | -           | -           |
| Total =  | 64,276,768 | 48,747,780 | 58,734,500  | 58,553,036  |

|  | Company      |              |
|--|--------------|--------------|
|  | 2023<br>US\$ | 2022<br>US\$ |
| * Loans receivable from subsidiaries:                                    |              |              |
| Champion No. 34 Limited (Note (ii))                                      | 57,637,019   | 56,944,977   |
| PNG Sustainable Development Program (Australia) Pty Limited (Note (iii)) | 545,581      | 299,179      |
|  | 58,182,600   | 57,244,156   |

# Notes to the Financial Statements

For the year ended 31 December 2023

# 10 Other receivables (Continued)

i. Champion No. 34 Limited, a subsidiary of the Company, is a 50% shareholder of a real estate joint venture in Papua New Guinea named Harbourside Development Limited. On 29 September 2017, the shareholders of the joint venture entered into a loan arrangement where each shareholder equally provided a loan of PNG Kina 33,615,323 directly to the joint venture at 6.5% interest per annum. The principal of the loan is repayable after 5 years from the date of draw down. Although the agreement has expired it is the intention of the Group to not recall the debt from Harbourside Development Limited and there are no plans to demand repayment within the next financial year.

In 2019, the joint venture entered into an agreement for the expansion of the office complex development funded by further shareholders loans. The principal of the loan is repayable after 5 years from the date of the first drawdown at 6.5% interest per annum. The contributions as shareholder of up to PNG Kina 150 million are required to be first deposited into an escrow account and then drawn down as loan funding for the construction of the new development. Drawdowns for the current year amounted to US\$8,436,760 (2022: US\$10,444,846). At the reporting date, the fair value of the total loan receivable from a joint venture is US\$53,762,498 (2022: US\$46,347,866) and is computed based on cash flow discounted at the interest rates at 8.5% per annum (2022: 8.5% per annum).

- ii. The loan receivable from Champion No. 34 Limited is interest-free, unsecured with no fixed repayment period and will be called upon when the subsidiary has the capacity to repay the loan.
- iii. The loan receivable from PNGSDP (Australia) Pty Limited is interest-free, unsecured with no fixed repayment period and will be called upon when the subsidiary has the capacity to repay the loan.

Loans and receivables (excluding prepayments and interest receivable) and other receivables are denominated in PNG Kina and US Dollars. The carrying amounts of loans and receivables, and other receivables approximate their fair values.

# 11 Investments in joint ventures

|                                  | Grou         | р            |
|----------------------------------|--------------|--------------|
|                                  | 2023<br>US\$ | 2022<br>US\$ |
| Beginning of financial year      | 4,707,998    | 4,273,695    |
| Share of results after tax       | 702,497      | 449,431      |
| Currency translation differences | (284,228)    | (15,128)     |
| End of financial year            | 5,126,267    | 4,707,998    |

The investments in joint ventures are represented by:

|  | Grou         | Group        |  |
|--|--------------|--------------|--|
|  | 2023<br>US\$ | 2022<br>US\$ |  |
| Share of net assets in Harbourside Development Limited | 5,126,267    | 4,707,998    |  |
| Total  | 5,126,267    | 4,707,998    |  |

# Notes to the Financial Statements

# For the year ended 31 December 2023

# 11 Investments in joint ventures (Continued)

The following amounts represent the Group's share of the assets, liabilities, income and expenses of the joint ventures:

| 2023       | 2022       |
|------------|------------|
| US\$       | US\$       |
| 69,479,013 | 61,813,916 |
| 64,352,746 | 57,105,918 |
| 3,931,195  | 3,488,101  |
| 702,497    | 449,431    |

# Harbourside Development Limited

Champion No. 34 Limited has a 50% joint venture agreement with Steamships Trading Company Limited to own and operate an office complex on the waterfront in Port Moresby. The construction of this office complex was completed and the commercial letting of the premises commenced during the 2nd half of 2016. The investment in this development was US\$9,330,000 which has been equity accounted in accordance with the Group's policy for joint ventures.

Details of the joint ventures are as follows:

| Name of joint venture           | Principal activities | Country of<br>Incorporation | Interest in j | oint venture |
|---------------------------------|----------------------|-----------------------------|---------------|--------------|
|                                 |                      |                             | 2023<br>%     | 2022<br>%    |
| Harbourside Development Limited | Property development | Papua New Guinea            | 50            | 50           |

There are no contingent liabilities relating to the Group's interest in the joint ventures.

# Summarised financial information for Harbourside Development Limited

Set out below is the summarised financial information for Harbourside Development Limited which is accounted for using the equity method.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 11 Investments in joint ventures (Continued)

# Summarised financial information for Harbourside Development Limited (Continued)

Summarised statement of financial position

|   | 2023        | 2022        |
|---|-------------|-------------|
|   | US\$        | US\$        |
| Current   |             |             |
| Cash and cash equivalents   | 134         | 142         |
| Other current assets (excluding cash)   | 11,010,161  | 12,120,839  |
| Total current assets  | 11,010,295  | 12,120,981  |
| Financial liabilities (excluding trade payables)                                      | 123,175,258 | 110,303,176 |
| Other current liabilities (including trade payables)                                  | 5,530,234   | 3,908,660   |
| Total current liabilities   | 128,705,492 | 114,211,836 |
| Non-current   |             |             |
| Fixed assets  | 127,947,730 | 111,506,851 |
| Total non-current assets  | 127,947,730 | 111,506,851 |
| Net assets  | 10,252,533  | 9,415,996   |
| Net assets including the foreign currency translation differences                     | 10,252,533  | 9,415,996   |
| Interest in joint venture at 50% and carrying value                                   | 5,126,267   | 4,707,998   |
| Summarised statement of comprehensive income  |             |             |
|   | 2023        | 2022        |
|   | US\$        | US\$        |
| Revenue from continuing operations  | 7,862,390   | 6,976,203   |
| Operating costs   | (5,860,012) | (6,016,348) |
| Profit before income tax  | 2,002,378   | 959,855     |
| Income tax expense  | (597,384)   | (60,993)    |
| Total comprehensive income for the year attributable to equity holders of the Company | 1,404,994   | 898,862     |
|   | .,          | 000,002     |

The information above reflects the amounts presented in the financial statements of the joint venture (and not the Group's share of those amounts) adjusted for differences in accounting policies between the Group and the joint venture.

For the year ended 31 December 2023

# 12 Investments in subsidiaries

|   | Company      |              |
|---|--------------|--------------|
|   | 2023<br>US\$ | 2022<br>US\$ |
| Unquoted investments at cost                                |              |              |
| South Fly Agribusiness Limited                              | 57,444,704   | 41,151,904   |
| PNG Sustainable Infrastructure Limited                      | -            | 1            |
| Impairment of PNG Sustainable Infrastructure Limited        | -            | (1)          |
| Champion No. 34 Limited                                     | 1            | 1            |
| PNG Sustainable Development Program (Australia) Pty Limited | 1            | 1            |
| Daru Port Development Company Ltd                           | -            | 31,914,150   |
| Impairment of Daru Port Development Company Ltd             | -            | (31,914,150) |
|   | 57,444,706   | 41,151,906   |

Details of the subsidiaries are as follows:

| Name of company  | Principal activities  | Country of<br>incorporation | Effec<br>Inter |           |
|--|---|-----------------------------|----------------|-----------|
|  |   |                             | 2023<br>%      | 2022<br>% |
| South Fly Agribusiness Limited                                 | Agriculture and aquaculture<br>activities in Western Province       | Papua New Guinea            | 83             | 83        |
| PNG Sustainable Infrastructure<br>Limited                      | Infrastructure Projects (Inactive)                                  | Papua New Guinea            | -              | 100       |
| PNG Sustainable Energy Limited                                 | Development of energy Projects<br>(Inactive)                        | Papua New Guinea            | -              | 100       |
| Champion No. 34 Limited  | Real estate and other investment activities                         | Papua New Guinea            | 100            | 100       |
| PNG Sustainable Development<br>Program (Australia) Pty Limited | Administration, accounting and<br>investment management<br>services | Australia                   | 100            | 100       |
| Champion No 53 Limited   | Investment Holding Company<br>(inactive)                            | Papua New Guinea            | -              | 100       |
| Daru Port Development Company<br>Ltd                           | Construction of port facilities (inactive)                          | Papua New Guinea            | -              | 100       |

For the year ended 31 December 2023

# 13 Property, plant and equipment

| Group  | Leasehold<br>land<br>US\$ | Construction-<br>in-progress<br>US\$     | Motor<br>vehicles and<br>moveable<br>machinery<br>US\$ | Total<br>US\$                           |
|--|---------------------------|--|--|---|
| 2023   |                           |  |  |   |
| Cost<br>Beginning of financial year<br>Additions<br>Reclassifications                | 200,808<br>-<br>-         | 50,399,357<br>18,726,670<br>(11,251,000) | -<br>1,641,571<br>3,498,000                            | 50,600,165<br>20,368,241<br>(7,753,000) |
| End of financial year  | 200,808                   | 57,875,027                               | 5,139,571  | 63,215,406                              |
| Accumulated depreciation<br>Beginning of financial year<br>Depreciation for the year |                           | -  | -<br>(680,379)   | -<br>(680,379)                          |
| End of financial year  | -                         | -  | (680,379)  | (680,379)                               |
| Net book value   |                           |  |  |   |
| End of financial year  | 200,808                   | 57,875,027                               | 4,459,192  | 62,535,027                              |
| <b>2022</b><br>Cost<br>Beginning of financial year<br>Additions                      | 200,808                   | 22,426,668<br>27,972,689                 | -  | 22,627,476<br>27,972,689                |
| End of financial year  | 200,808                   | 50,399,357                               | -  | 50,600,165                              |
| Accumulated depreciation<br>Beginning of financial year<br>Depreciation for the year | -                         | -  | -  | -                                       |
| End of financial year  | -                         | -  | -  | -                                       |
| Net book value   |                           |  |  |   |
| End of financial year  | 200,808                   | 50,399,357                               | -  | 50,600,165                              |

|   | Leasehold<br>land | Total   |
|---|-------------------|---------|
| Company   | US\$              | US\$    |
| 2023  |                   |         |
| Cost<br>Beginning of financial year                             | 200,808           | 200,808 |
| Accumulated depreciation<br>Beginning and end of financial year |                   | -       |
| Net book value  |                   |         |
| End of financial year   | 200,808           | 200,808 |

# Notes to the Financial Statements

For the year ended 31 December 2023

# 13 Property, plant and equipment (Continued)

|   | Leasehold<br>land | Total   |
|---|-------------------|---------|
| Company   | US\$              | US\$    |
| 2022  |                   |         |
| Cost<br>Beginning of financial year                             | 200,808           | 200,808 |
| Accumulated depreciation<br>Beginning and end of financial year |                   | -       |
| Net book value  |                   |         |
| End of financial year   | 200,808           | 200,808 |
|   |                   |         |

# 14 Investment property

|                          | Group     |           | Company   |           |
|--------------------------|-----------|-----------|-----------|-----------|
|                          | 2023      | 2022      | 2023      | 2022      |
|                          | US\$      | US\$      | US\$      | US\$      |
| Cost                     |           |           |           |           |
| Balance at 1 January     | 2,786,240 | 2,786,240 | 2,786,240 | 2,786,240 |
| Balance at 31 December   | 2,786,240 | 2,786,240 | 2,786,240 | 2,786,240 |
| Accumulated depreciation |           |           |           |           |
| Balance at 1 January     | (168,337) | (98,681)  | (168,337) | (98,681)  |
| Charge for the year      | (69,656)  | (69,656)  | (69,656)  | (69,656)  |
| Balance at 31 December   | (237,993) | (168,337) | (237,993) | (168,337) |
| Net Book Value           | 2,548,247 | 2,617,903 | 2,548,247 | 2,617,903 |

# Amounts recognised in profit and loss

Rental income recognised by the Group during 2023 was \$299,809 (2022: \$424,668) and was included in revenue disclosed under Note 4. Repairs and maintenance and other costs associated with the property was \$253,152 (2022: \$380,757).

# Measurement of fair value

Investment property comprises a residential complex in Daru, Western Province that is leased to third parties. Fair value cannot be measured reliably given there is no active market for similar assets at measurement date.

# For the year ended 31 December 2023

# 15 Sundry creditors and accruals

|  | Group     | Group     |           | ny        |
|--|-----------|-----------|-----------|-----------|
|  | 2023      | 2022      | 2023      | 2022      |
|  | US\$      | US\$      | US\$      | US\$      |
| Amounts due to:<br>Other non-related parties | 7,589,293 | 5,589,183 | 6,290,191 | 4,677,098 |
|  | 7,589,293 | 5,589,183 | 6,290,191 | 4,677,098 |

# 16 Deferred income tax

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority.

Movement in the deferred income tax account is as follows:

|                             | Group    |          | Comp | any  |
|-----------------------------|----------|----------|------|------|
|                             | 2023     | 2022     | 2023 | 2022 |
|                             | US\$     | US\$     | US\$ | US\$ |
| Beginning of financial year | 27,067   | 79,629   | -    | -    |
| Credited to profit or loss  | (32,907) | (52,562) | -    | -    |
| End of financial year       | (5,840)  | 27,067   | -    | _    |

The deferred tax (asset) / liability of the group relates to temporary differences arising from accrued expenses in a subsidiary.

# 17 Members' subscriptions

As a Company limited by guarantee, the Company does not have any issued shares or shareholders. At 31 December 2023, there are 5 (2022: 5) members of the Company:

- 1. David Sode;
- 2. Philip Bainbridge;
- 3. Peter Graham;
- 4. Charles Jean Mercey; and
- 5. John Wylie

Every member of the Company undertakes to contribute to the assets of the Company an amount not exceeding Singapore Dollar 10, in the event of winding up of the Company.

# Notes to the Financial Statements

# For the year ended 31 December 2023

# 18 General Fund, Long Term Fund and Development Fund

# **General Fund**

The General Fund is accounted for in accordance with the policy set out in Note 2(n).

|   | Comp         | any          |
|---|--------------|--------------|
|   | 2023<br>US\$ | 2022<br>US\$ |
| Beginning of financial year             | -            | -            |
| Income transferred from Long Term Fund  | 6,667,169    | 6,137,943    |
| Governance and administrative expenses* | (6,667,169)  | (6,137,943)  |
| End of financial year                   | <u> </u>     |              |

\* The directors confirm that the total administrative expenses for the year are within the limit prescribed in the Program rules and do not exceed 15% of the average annual income of the immediate preceding 3 accounting years.

# Long Term Fund

The Long Term Fund is accounted for in accordance with the policy set out in Note 2(n).

|   | Com           | pany          |
|---|---------------|---------------|
|   | 2023<br>US\$  | 2022<br>US\$  |
| Beginning of financial year                     | 1,547,180,119 | 1,698,098,397 |
| Investment income / (loss) - net                | 171,709,300   | (123,720,327) |
| Investment and professional expenses (Note 5)   | (2,890,341)   | (3,719,353)   |
| Foreign exchange losses (Note 5)                | (706,179)     | (145,835)     |
| Withholding tax paid to IRC of Papua New Guinea | (756,850)     | (1,194,820)   |
| Income transferred to General Fund**            | (6,667,169)   | (6,137,943)   |
| Income transferred to Development Fund**        | (80,000,000)  | (16,000,000)  |
| End of financial year                           | 1,627,868,880 | 1,547,180,119 |

\*\* In accordance with the clause 9.3 of the Program Rules this portion of income earned during the year was transferred to the General Fund to pay for administrative expenditure. The Program Rules allow the funding of operating expenses including program expenditure from investment income received by the Company on the Long Term Fund prior to mine closure.

# **Development Fund**

The Development Fund is accounted for in accordance with the policy set out in Note 2(n).

Following the expropriation of the Ok Tedi Mine, the Company no longer receives any dividend income therefore the Development Fund will be used in accordance with the Objects of the Articles of Association and at the discretion of the board for the benefit of the people of the Western Province. As such the allocation of the Development Fund between the Western Province Program Fund and the National Program Fund has been discontinued.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 18 General Fund, Long Term Fund and Development Fund (Continued)

# **Development Fund (Continued)**

|   | Comp         | bany         |
|---|--------------|--------------|
|   | 2023<br>US\$ | 2022<br>US\$ |
| Beginning of financial year                   | 83,380,156   | 111,637,824  |
| Investment income / (loss)                    | 9,792,762    | (9,327,284)  |
| Investment and professional expenses (Note 5) | (160,262)    | (136,953)    |
| Development expenses                          | (41,899,849) | (34,793,431) |
| Income transferred from Long Term Fund**      | 80,000,000   | 16,000,000   |
| End of financial year                         | 131,112,807  | 83,380,156   |

# 19 Commitments

# (a) Operating lease commitments – where the Group is a lessee

The Group leases office space from non-related parties under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

The future minimum lease payments under non-cancellable operating leases contracted for at the reporting date but not recognised as liabilities, are as follows:

|                         | Group  |         | Comp | any     |
|-------------------------|--------|---------|------|---------|
|                         | 2023   | 2022    | 2023 | 2022    |
|                         | US\$   | US\$    | US\$ | US\$    |
| Not later than one year | 13,865 | 126,476 | -    | 111,339 |
|                         | 13,865 | 126,476 | -    | 111,339 |

# (b) Compensation commitments

The Group was a party to various compensation agreements with landowners and other surrounding communities affected by the Ok Tedi mine. Compensation packages are denominated in the local currency and, in the majority of instances, are payable over the life of the open pit mine.

Under these arrangements PNGSDP had an annual commitment to spend at least PGK 21,500,000 (US\$ 6,654,250) or 2.5% of dividends declared each year, whichever is greater, in mine affected communities until mine closure date.

The directors are of the view that there are no ongoing obligations in respect of the compensation agreements subsequent to the expropriation of the shares in Ok Tedi Mining Limited by the PNG Government as these are predicated on PNGSDP continuing as a shareholder in Ok Tedi Mining Limited and receiving dividends from Ok Tedi Mining Limited.

For the year ended 31 December 2023

# 20 Financial risk management

# **Financial risk factors**

The Group's activities expose it to market risk (including currency risk, interest rate risk and price risk), credit risk and liquidity risk.

The Group is also exposed to operational risks such as custody risk. Custody risk is the risk of loss of securities held in custody occasioned by the insolvency or negligence of the custodian. Although an appropriate legal framework is in place that eliminates the risk of loss of value of the securities held by the custodian, in the event of its failure, the ability of the Group to transfer securities might be temporarily impaired.

The Group's overall risk management programme seeks to maximise the returns derived for the level of risk to which the Group is exposed and seeks to minimise potential adverse effects on the Group's financial performance. All securities investments present a risk of loss of capital. The maximum loss of capital is limited to the fair value of those positions.

The management of these risks is carried out by the investment managers under policies approved by the board of directors. The board of directors is responsible for setting the objectives and the underlying principles of financial risk management for the Group and the Company. The Investment and Finance Committee then establishes the detailed policies for reviewing each manager to ensure in accordance with desired role within the approved asset allocation and to assure appropriate due diligence has been conducted to satisfaction via an independent third party advisor.

The Group and Company has approved direct investments with 39 (2022: 41) managed funds to carry out investment activities in accordance with the investment policies and guidelines approved by the board. An Investment and Finance Committee of the board has been established to monitor investment and risk management and the performance of the fund managers and managed funds.

# (a) Market risk

# i. Price risk

The Group is exposed to equity and bond securities price risk and derivative price risk. This arises from investments held by the Fund Managers for which prices in the future are uncertain.

The Group's policy is to manage price risk through diversification and selection of reputable and experienced Fund Managers that manages the securities and other financial instruments within specified limits set by the board of directors. A summary analysis of investments by nature is presented in Note 9.

The majority of the Group's equity investments are publicly traded with good credit quality ratings. The Group's policy requires that the overall market position is monitored by the Group's Investment and Finance Committee and is reviewed on a quarterly basis by the board of directors. Compliance with the Group's investment policies are reported to the board by the Investment and Finance Committee on a quarterly basis.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 20 Financial risk management (Continued)

Financial risk factors (Continued)

# (a) Market risk (Continued)

At 31 December, the fair value of bonds and equity securities exposed to price risk were as follows:

|  | Fair                 | Value                 |
|--|----------------------|-----------------------|
|  | 2023<br>US\$         | 2022<br>US\$          |
| Group<br>Bonds, equity securities and funds designated at FVPL | 1,616,360,210        | 1,326,359,257         |
|  |                      |                       |
|  | Fair                 | Value                 |
|  | Fair<br>2023<br>US\$ | Value<br>2022<br>US\$ |

The table below summarises the sensitivity of the Group's and Company's investments to equity and bond price movements as at 31 December. The analysis is based on the assumptions that the Market Index changed by 5% (2022: 5%) with all other variables held constant. The impact below arises from the reasonably possible change in the fair value of securities held via fund managers.

# i. Price risk (Continued)

|                          | 2023                               | 2022                               |
|--------------------------|------------------------------------|------------------------------------|
|                          | Increase /                         | Decrease                           |
|                          | Surplus from<br>operations<br>US\$ | Surplus from<br>operations<br>US\$ |
| Group                    |                                    |                                    |
| Managed by fund managers |                                    |                                    |
| - increased by           | 80,140,991                         | 64,323,109                         |
| - decreased by           | (80,140,991)                       | (64,323,109)                       |
| Managed in-house         |                                    |                                    |
| - increased by           | 677,019                            | 1,994,854                          |
| - decreased by           | (677,019)                          | (1,994,854)                        |
|                          |                                    |                                    |

For the year ended 31 December 2023

# 20 Financial risk management (Continued)

Financial risk factors (Continued)

(a) Market risk (Continued)

|                          | 2023                               | 2022                               |
|--------------------------|------------------------------------|------------------------------------|
|                          | Increase /                         | Decrease                           |
|                          | Surplus from<br>operations<br>US\$ | Surplus from<br>operations<br>US\$ |
| Company                  |                                    |                                    |
| Managed by fund managers |                                    |                                    |
| - increased by           | 80,140,991                         | 64,323,109                         |
| - decreased by           | (80,140,991)                       | (64,323,109)                       |
| Managed in-house         |                                    |                                    |
| - increased by           | 677,019                            | 1,994,854                          |
| - decreased by           | (677,019)                          | (1,994,854)                        |

Diversification via fund managers may reduce sensitivity to market movements. The sensitivity analysis presented is based upon the portfolio composition as at 31 December and the historical correlation of the securities comprising the portfolio to the respective indices. The composition of the Group's investment portfolio as managed by the Fund Managers is expected to change over time.

# ii. Currency risk

The fund managers of the Group operate internationally and hold monetary assets denominated in currencies other than the US Dollar, the functional currency. Currency risk, as defined in FRS 107, arises as the value of future transactions, recognised monetary assets and monetary liabilities denominated in other currencies fluctuate due to changes in foreign exchange rates.

Management monitors the exposure on all foreign currency denominated assets and liabilities. The table below summarises the Group's assets and liabilities, which are denominated in a currency other than the United States Dollar.

# Notes to the Financial Statements

For the year ended 31 December 2023

20 Financial risk management (Continued)

Financial risk factors (Continued)

- (a) Market risk (Continued)
- i. Currency risk (Continued)

The Group's and Company's currency exposure based on the information used by key management is as follows:

|  | PGK<br>US\$ | EUR<br>US\$ | USD<br>US\$     | AUD<br>US\$ | Other<br>US\$ | Total<br>US\$   |
|--|-------------|-------------|-----------------|-------------|---------------|-----------------|
| Group  |             |             |                 |             |               |                 |
| 2023   |             |             |                 |             |               |                 |
| Financial assets   |             |             |                 |             |               |                 |
| Cash and cash equivalents  | 4,128,710   | 708,520     | 27,657,100      | 589,785     | 20,777        | 33,104,892      |
| Financial assets, at FVPL  | 13,253,526  | 69,230,783  | 1,462,937,622   | 70,938,279  | I             | 1,616,360,210   |
| Other receivables  | 64,272,521  |             | 2,702           | 1,545       | 1             | 64,276,768      |
|  | 81,654,757  | 69,939,303  | 1,490,597,424   | 71,529,609  | 20,777        | 1,713,741,870   |
|  |             |             |                 |             |               |                 |
| Financial liabilities  |             |             |                 |             |               |                 |
| Trade and other creditors  | (6,751,182) |             | (581,789)       | (224,052)   | (32,270)      | (7,589,293)     |
|  |             |             |                 |             |               |                 |
| Net financial assets / (liabilities)                             | 74,903,575  | 69,939,303  | 1,490,015,635   | 71,305,557  | (11,493)      | 1,706,152,577   |
| Less: Net financial assets denominated in the Group's functional |             |             |                 |             |               |                 |
| currency   |             | I           | (1,490,015,635) | ı           | I             | (1,490,015,635) |
| Currency exposure  | 74,903,575  | 69,939,303  |                 | 71,305,557  | (11,493)      | 216,136,942     |

| inancial risk management (Continued)                             |             |             |                 |             |               |                 |
|--|-------------|-------------|-----------------|-------------|---------------|-----------------|
| inancial risk factors (Continued)                                |             |             |                 |             |               |                 |
| (a) Market risk (Continued)                                      |             |             |                 |             |               |                 |
| ii. Currency risk (Continued)                                    |             |             |                 |             |               |                 |
|  | PGK<br>US\$ | EUR<br>US\$ | USD<br>USD      | AUD<br>US\$ | Other<br>US\$ | Total<br>US\$   |
| Group  |             |             |                 |             |               |                 |
| 2022   |             |             |                 |             |               |                 |
| Financial assets   |             |             |                 |             |               |                 |
| Cash and cash equivalents  | 11,924,031  | 3,392,710   | 199,571,331     | 353,746     | 20,448        | 215,262,266     |
| Financial assets, at FVPL  | 39,633,294  | 60,769,343  | 1,156,975,270   | 68,981,350  | ı             | 1,326,359,257   |
| Other receivables  | 48,740,405  | ı           |                 | 7,375       | I             | 48,747,780      |
|  | 100,297,730 | 64,162,053  | 1,356,546,601   | 69,342,471  | 20,448        | 1,590,369,303   |
| Financial liabilities  |             |             |                 |             |               |                 |
| Trade and other creditors  | (4,052,821) | I           | (780,476)       | (507,480)   | (248,406)     | (5,589,183)     |
| Net financial assets / (liabilities)                             | 96.244.909  | 64.162.053  | 1.355.766.125   | 68.834.991  | (227.958)     | 1.584.780.120   |
| Less: Net financial assets denominated in the Group's functional |             |             |                 |             |               |                 |
| currency   | ı           |             | (1,355,766,125) | I           | I             | (1,355,766,125) |
| Currency exposure  | 96,244,909  | 64,162,053  | •               | 68,834,991  | (227,958)     | 229,013,995     |
|  |             |             |                 |             |               |                 |

# Notes to the Financial Statements

For the year ended 31 December 2023

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# Notes to the Financial Statements

For the year ended 31 December 2023

20 Financial risk management (Continued)

Financial risk factors (Continued)

- Market risk (Continued) (a)
- ii. Currency risk (Continued)

2023

Financial assets

in the Group's functional

(11,496) 1,699,266,995

69,939,303 1,490,015,636 71,264,613

68,058,939

(1,490,015,636)

(1,490,015,636)

209,251,359

(11,496)

71,264,613

69,939,303

68,058,939

**Currency exposure** 

| PGK<br>US\$ | EUR<br>US\$ | USD<br>US\$              | AUD<br>US\$ | Other<br>US\$ | Total<br>US\$        |
|-------------|-------------|--------------------------|-------------|---------------|----------------------|
|             |             |                          |             |               |                      |
| 2,071,230   | 708,520     | 27,657,100               | 4,849       | 20,777        | 30,462,476           |
| 13,253,526  | 69,230,783  | 1,462,937,622            | 70,938,279  | ı             | 1,616,360,210        |
| 58,186,260  | ı           | 2,703                    | 545,537     |               | 58,734,500           |
| 73,511,016  | 69,939,303  | 69,939,303 1,490,597,425 | 71,488,665  | 20,777        | 20,777 1,705,557,186 |
|             |             |                          |             |               |                      |
| (5,452,077) |             | (581,789)                | (224,052)   | (32,273)      | (6,290,191)          |

| Cash and cash equivalents<br>Financial assets, at FVPL<br>Other receivables | Financial liabilities<br>Trade and other creditors | Net financial assets / (liabilities)<br>Less: Net financial assets denominated<br>currency |
|---|--|--|
|   |  |  |

# Notes to the Financial Statements

For the year ended 31 December 2023

- 20 Financial risk management (Continued)
- Financial risk factors (Continued)
- (a) Market risk (Continued)
- ii. Currency risk (Continued)

|   | PGK<br>US\$ | EUR<br>US\$ | SU<br>USD       | AUD<br>US\$ | Other<br>US\$ | Total<br>US\$   |
|---|-------------|-------------|-----------------|-------------|---------------|-----------------|
| Company   |             |             |                 |             |               |                 |
| 2022  |             |             |                 |             |               |                 |
| Financial assets  |             |             |                 |             |               |                 |
| Cash and cash equivalents   | 3,748,178   | 3,392,710   | 199,571,331     | 11,440      | 20,448        | 206,744,107     |
| Financial assets, at FVPL   | 39,633,294  | 60,769,343  | 1,156,975,270   | 68,981,350  | ı             | 1,326,359,257   |
| Other receivables   | 58,227,877  |             | 25,980          | 299,179     |               | 58,553,036      |
|   | 101,609,349 | 64,162,053  | 1,356,572,581   | 69,291,969  | 20,448        | 1,591,656,400   |
| Financial liabilities   |             |             |                 |             |               |                 |
| Trade and other creditors   | (3,140,736) |             | (780,476)       | (507,480)   | (248,406)     | (4,677,098)     |
| Net financial assets / (liabilities)                                      | 98,468,613  | 64,162,053  | 1,355,792,105   | 68,784,489  | (227,958)     | 1,586,979,302   |
| Less: Net financial assets denominated in the Group's functional currency |             | ,           | (1,355,792,105) | ,           |               | (1,355,792,105) |
| Currency exposure   | 98,468,613  | 64,162,053  |                 | 68,784,489  | (227,958)     | 231,187,197     |

# Notes to the Financial Statements

For the year ended 31 December 2023

# 20 Financial risk management (Continued)

Financial risk factors (Continued)

# (a) Market risk (Continued)

# ii. Currency risk (Continued)

In accordance with the Group's policy, the fund managers monitor the Group's currency exposure on a daily basis, and the Investment and Finance Committee reviews it on a quarterly basis. The table below summarises the sensitivity of the Group's investment portfolio to changes in foreign exchange movements at year end. The analysis is based on the assumptions that the relevant foreign exchange rate increased / decreased against the USD by the percentages disclosed in the table below, with all other variables held constant. This represents management's best estimate of a reasonable possible shift in the foreign exchange rates, having regard to historical volatility of those rates.

If the PGK changed against the USD by 5% (2022: 4%) with all other variables including tax rate being held constant, the effects arising from the net financial asset position will be as follows:

|   | Increase /                                 | Decrease                                   |
|---|--|--|
|   | Surplus from<br>operations<br>2023<br>US\$ | Surplus from<br>operations<br>2022<br>US\$ |
| Group   |  |  |
| PGK against USD<br>- strengthened<br>- weakened | 3,745,179<br>(3,745,179)                   | 3,849,796<br>(3,849,796)                   |
|   |  | <u>.</u>                                   |
| Company   |  |  |
| PGK against USD<br>- strengthened<br>- weakened | 3,402,945<br>(3,402,945)                   | 3,938,744<br>(3,938,744)                   |

# Notes to the Financial Statements

For the year ended 31 December 2023

# 20 Financial risk management (Continued)

Financial risk factors (Continued)

# (a) Market risk (Continued)

# ii. Currency risk (Continued)

If the EUR changed against the USD by 3% (2022: 13%) with all other variables including tax rate being held constant, the effects arising from the net financial liability / asset position will be as follows:

|                 | Increase /                                 | Decrease                                   |
|-----------------|--|--|
|                 | Surplus from<br>operations<br>2023<br>US\$ | Surplus from<br>operations<br>2022<br>US\$ |
| Group           |  |  |
| EUR against USD |  |  |
| - strengthened  | 2,098,179                                  | 8,341,067                                  |
| - weakened      | (2,098,179)                                | (8,341,067)                                |
| Company         |  |  |
| EUR against USD |  |  |
| - strengthened  | 2,098,179                                  | 8,341,067                                  |
| - weakened      | (2,098,179)                                | (8,341,067)                                |

If the AUD changed against the USD by 5% (2022: 8%) with all other variables including tax rate being held constant, the effects arising from the net financial asset position will be as follows:

|                                   | Increase /                                 | Decrease                                   |
|-----------------------------------|--|--|
|                                   | Surplus from<br>operations<br>2023<br>US\$ | Surplus from<br>operations<br>2022<br>US\$ |
| Group                             |  |  |
| AUD against USD<br>- strengthened | 3,565,278                                  | 5,506,799                                  |
| - weakened                        | (3,565,278)                                | (5,506,799)                                |
| Company                           |  |  |
| Company                           |  |  |
| AUD against USD<br>- strengthened | 3,563,233                                  | 5,502,759                                  |
| - weakened                        | (3,563,233)                                | (5,502,759)                                |
|                                   |  |  |

# **Notes to the Financial Statements**

For the year ended 31 December 2023

# 20 Financial risk management (Continued)

Financial risk factors (Continued)

# (a) Market risk (Continued)

# iii. Cash flow and fair value interest rate risk

Interest rate risk arises from the effects of fluctuations in the prevailing levels of markets interest rates on the fair value of financial assets and liabilities and future cash flow. The Group holds bonds that expose the Group to fair value interest rate risk. The Group also holds a limited amount of floating rate securities, cash and cash equivalents that expose the Group to cash flow interest rate risk. The Group's policy requires the Investment Manager to manage this risk by calculating the average duration of the portfolio of fixed interest securities. The average effective duration of the Group's portfolio is a measure of the sensitivity of the fair value of the Group's fixed interest securities to changes in market interest rates.

The Group's and the Company's interest rate risk arises from term deposits, commercial papers and bonds. The Group's and the Company's risk management policy is to invest in predominantly high-quality, sovereign, long-term issues. Credit may be included in this allocation as well for increased yield and diversification purposes with the recognition that credit will not provide as strong of a hedge during a period of prolonged economic contraction. Low volatility absolute return strategies may also play a diversification role in this portion of the portfolio.

At 31 December 2023 and 31 December 2022, if interest rates had been 5% higher / lower with all other variable constant there would not have been a material movement in the interest-bearing assets in the Group and Company.

# (b) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group and the Company. The major classes of financial assets of the Group and of the Company are cash and bank balances, receivables and financial instruments. For receivables due from third parties, the Group and the Company adopts the policy of dealing only with customers of appropriate credit history, and obtaining sufficient collateral where appropriate to mitigate credit risk. For other financial assets, the Group and the Company adopts the policy of dealing only with high credit quality counterparties.

A BBB/Baa rating is the lowest rating a bond can have and still be considered an investment grade bond. An investment grade bond is a bond considered to have a relatively low risk of default. The bonds that the Group and Company have invested in 2023 were rated A and above (2022: A). The majority of unrated securities have been assessed by the fund managers to have credit quality consistent with the investment policies and guidelines approved by the board of directors for an investment grade bond.

Credit risk arises from cash and cash equivalents, financial instruments and deposits with banks and financial institutions. For banks and financial institutions, the Group only transacts with independently rated parties with high credit ratings. The investment in commercial papers and bonds are restricted to institutions in OECD member countries.

In accordance with the Group's policy, the fund managers monitor the Group's credit position on a daily basis and the Investment and Finance Committee reviews it on a quarterly basis.

As the Group and the Company do not hold any collateral, the maximum risk for each class of financial instruments is the carrying amount of that class of financial instruments presented on the statement of financial position.

# Notes to the Financial Statements

For the year ended 31 December 2023

# 20 Financial risk management (Continued)

Financial risk factors (Continued)

# (b) Credit risk (Continued)

The maximum exposure to credit risk at year end is the carrying amount of the financial assets as set out below:

|  | 2023          | 2022          |
|--|---------------|---------------|
|  | US\$          | US\$          |
| Group  |               |               |
| Bonds, and funds and certificates of deposit | 1,101,466,642 | 977,315,719   |
| Cash and cash equivalents                    | 33,104,892    | 215,262,266   |
| Other receivables                            | 64,276,768    | 48,747,780    |
|  | 1,198,848,302 | 1,241,325,765 |
|  |               |               |
|  | 2023          | 2022          |
|  | US\$          | US\$          |
| Company                                      |               |               |
| Bonds, and funds and certificates of deposit | 1,101,466,642 | 977,315,719   |
| Cash and cash equivalents                    | 30,462,476    | 206,744,107   |
| Other receivables                            | 58,734,500    | 58,553,036    |
|  | 1,190,663,618 | 1,242,612,862 |

The Group and the Company held cash at bank of US\$33,104,892 and US\$30,462,476 respectively at 31 December 2023 (2022: US\$215,262,266 and US\$206,744,107 respectively). The cash and cash equivalents are held with bank and financial institution with good credit ratings.

Impairment on cash and cash equivalents has been measured on the 12-month expected loss basis and reflects the short maturities of the exposures. The Group considers that its cash and cash equivalents have low credit risk based on the external credit ratings of the counterparties. The amount of the allowance on cash and cash equivalents is negligible.

The Group held other receivables of US\$64,276,768 (2022: US\$48,747,780). Impairment of this balance has been measured on a 12 month expected credit loss basis; and the amount of the allowance is insignificant.

Other receivables are impaired when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group and Company considers a financial asset as in default if the counterparty fails to make contractual payments within 90 days when they fall due, and impairs the financial asset when a debtor fails to make contractual payments greater than 360 days past due. Where other receivables are impaired, the Group and Company continues to engage in enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognised in profit or loss.

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

Financial risk factors (Continued)

## (b) Credit risk (Continued)

Impairment provisions are determined based on collective assessment of loans. For the purposes of impairment provisioning under FRS 109 the Group and Company groups receivables in subsidiaries in accordance with their different credit risk and characteristics. The Group and Company does not use credit risk rating grades for subsidiary receivables, but rather monitors its loans based on days past due, which is consistent to the FRS 109 three stage approach.

Individual receivables which were known to be uncollectible were written off by reducing the carrying amount directly. The other receivables were assessed collectively, to determine whether there was objective evidence that an impairment had been incurred but not yet identified.

The age analysis of other receivables past due and / or impaired are as follows:

|                      | Grou                    | Group                   |                           | ny                        |
|----------------------|-------------------------|-------------------------|---------------------------|---------------------------|
|                      | 2023                    | 2022                    | 2023                      | 2022                      |
|                      | US\$                    | US\$                    | US\$                      | US\$                      |
| Not past due         | 64,670,552              | 49,141,564              | 60,058,029                | 59,876,565                |
| Impairment allowance | 64,670,552<br>(393,784) | 49,141,564<br>(393,784) | 60,058,029<br>(1,323,529) | 59,876,565<br>(1,323,529) |
|                      | 64,276,768              | 48,747,780              | 58,734,500                | 58,553,036                |

The movements in credit loss allowance for financial assets are set out as follows:

|                           | Other receivables |              |
|---------------------------|-------------------|--------------|
|                           | 2023<br>US\$      | 2022<br>US\$ |
| Group                     |                   |              |
| Balance as at 1 January   | 393,784           | 393,784      |
| Balance as at 31 December | 393,784           | 393,784      |
| Company                   |                   |              |
| Balance as at 1 January   | 1,323,529         | 1,323,529    |
| Balance as at 31 December | 1,323,529         | 1,323,529    |

Loss allowance measured at lifetime ECL.

Other than the above, there are no credit loss allowance for other financial assets at amortised cost as at 31 December 2023 and 2022.

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

Financial risk factors (Continued)

## (b) Credit risk (Continued)

## Collateral and other credit enhancements

The Group employs a range of policies and practices to mitigate credit risk, including accepting collateral for funds advanced, in case of asset finance loan receivables. The Group has internal policies on the acceptability of specific classes of collateral or credit risk mitigation.

The Group closely monitors collateral held for financial assets considered to be credit-impaired, as it becomes more likely that the Group will take possession of collateral to mitigate potential credit losses. Financial assets that are credit-impaired and related collateral held in order to mitigate potential losses as at 31 December 2023 and 2022 are shown below:

|   | Gross<br>exposure<br>US\$ | Impairment<br>allowance<br>US\$ | Net carrying<br>amount<br>US\$ | Fair value of<br>collateral<br>held<br>US\$ |
|---|---------------------------|---------------------------------|--------------------------------|---|
| 2023  |                           |                                 |                                |   |
| Loan receivable from a joint venture        | 55,205,653                | -                               | 55,205,653                     | -   |
| Loans and receivables and other receivables | 9,464,899                 | (393,784)                       | 9,071,115                      | -   |
|   | 64,670,552                | (393,784)                       | 64,276,768                     | -   |
|   |                           |                                 |                                |   |
|   | Gross<br>exposure<br>US\$ | Impairment<br>allowance<br>US\$ | Net carrying<br>amount<br>US\$ | Fair value of<br>collateral<br>held<br>US\$ |
| 2022  |                           |                                 |                                |   |
| Loan receivable from a joint venture        | 46,749,357                | -                               | 46,749,357                     | -   |
| Loans and receivables and other receivables | 2,392,207                 | (393,784)                       | 1,998,423                      | -   |
|   | 49,141,564                | (393,784)                       | 48,747,780                     | -   |

## (c) Liquidity risk

Liquidity risk is the risk that the Group may not be able to generate sufficient cash resources to settle its obligations in full as they fall due or can only do so on terms that are materially disadvantageous.

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

## Financial risk factors (Continued)

## (c) Liquidity risk (Continued)

Prudent liquidity risk management includes maintaining sufficient cash and marketable securities, the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The Group maintains sufficient funds in cash and cash equivalents to meet its operating commitments. The Group also monitors liquidity in all asset classes and all investment managers to ensure medium-term and long-term liabilities can be met even in stressed environments.

In accordance with the Group's policy, the Investment Manager monitors the Fund's liquidity position on a daily basis; the Investment and Finance Committee reviews it on a quarterly basis.

The Group manages its liquidity risk by maintaining adequate securities that is able to liquidate in 90 days or less to meet current obligations.

|   | 1 to 3<br>months<br>US\$ | 3 to 12<br>months<br>US\$ | More than 12<br>months<br>US\$ | Total<br>US\$ |
|---|--------------------------|---------------------------|--------------------------------|---------------|
| Group   |                          |                           |                                |               |
| 2023  |                          |                           |                                |               |
| Financial assets<br>Cash and cash equivalents | 33,104,892               | -                         | -                              | 33,104,892    |
| Financial assets, at FVPL                     | -                        | -                         | 1,616,360,210                  | 1,616,360,210 |
| Other receivables                             | 20,856,987               | 43,419,781                | -                              | 64,276,768    |
|   | 53,961,879               | 43,419,781                | 1,616,360,210                  | 1,713,741,870 |
| Financial liabilities                         |                          |                           |                                |               |
| Trade and other creditors                     | (7,589,293)              | -                         | _                              | (7,589,293)   |
| Net financial assets                          | 46,372,586               | 43,419,781                | 1,616,360,210                  | 1,706,152,577 |
|   | 1 to 3<br>months<br>US\$ | 3 to 12<br>months<br>US\$ | More than 12<br>months<br>US\$ | Total<br>US\$ |
| Group   |                          |                           |                                |               |
| 2022  |                          |                           |                                |               |
| Financial assets<br>Cash and cash equivalents | 215,262,266              | -                         | -                              | 215,262,266   |
| Financial assets, at FVPL                     | -                        | -                         | 1,326,359,257                  | 1,326,359,257 |
| Other receivables                             | 1,998,423                | -                         | 46,749,357                     | 48,747,780    |
|   | 217,260,689              | -                         | 1,373,108,614                  | 1,590,369,303 |
| Financial liabilities                         |                          |                           |                                |               |
| Trade and other creditors                     | (5,589,183)              |                           |                                | (5,589,183)   |
| Net financial assets                          | 211,671,506              |                           | - 1,373,108,614                | 1,584,780,120 |
|   |                          |                           |                                |               |

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

Financial risk factors (Continued)

## (c) Liquidity risk (Continued)

The Group has certain financial assets in Papua New Guinea amounting to US\$13,253,526 (2022: US\$39,633,294). Access to these assets may be restricted if these assets are realised in the form of cash and cash equivalent in Papua New Guinea as the tax authorities have declined the Company's tax clearance applications to remit further funds overseas (Note 8).

The Company manages its liquidity risk by maintaining adequate securities that is able to liquidate in 90 days or less to meet current obligations.

|   | 1 to 3<br>months<br>US\$ | 3 to 12<br>months<br>US\$ | More than 12<br>months<br>US\$ | Total<br>US\$ |
|---|--------------------------|---------------------------|--------------------------------|---------------|
| Company                                       |                          |                           |                                |               |
| 2023  |                          |                           |                                |               |
| Financial assets<br>Cash and cash equivalents | 30,462,476               | -                         | -                              | 30,462,476    |
| Financial assets, at FVPL                     | -                        | -                         | 1,616,360,210                  | 1,616,360,210 |
| Other receivables                             | 551,900                  | 58,182,600                | -                              | 58,734,500    |
|   | 31,014,376               | 58,182,600                | 1,616,360,210                  | 1,705,557,186 |
| Financial liabilities                         |                          |                           |                                |               |
| Trade and other creditors                     | (6,290,191)              | -                         | -                              | (6,290,191)   |
| Net financial assets                          | 24,724,185               | 58,182,600                | 1,616,360,210                  | 1,699,266,995 |
|   | 1 to 3<br>months         | 3 to 12<br>months         | More than 12<br>months         | Total         |
|   | US\$                     | US\$                      | US\$                           | US\$          |
| Company                                       |                          |                           |                                |               |
| 2022  |                          |                           |                                |               |
| Financial assets                              |                          |                           |                                |               |
| Cash and cash equivalents                     | 206,744,107              | -                         | -                              | 206,744,107   |
| Financial assets, at FVPL                     | -                        | -                         | 1,326,359,257                  | 1,326,359,257 |
| Other receivables                             | 1,308,881                | 57,244,155                | -                              | 58,553,036    |
|   | 208,052,988              | 57,244,155                | 1,326,359,257                  | 1,591,656,400 |
| Financial liabilities                         |                          |                           |                                |               |
| Trade and other creditors                     | (4,677,098)              | -                         | -                              | (4,677,098)   |
| Net financial assets                          | 203,375,890              | 57,244,155                | 1,326,359,257                  | 1,586,979,302 |
|   |                          |                           |                                |               |

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

Financial risk factors (Continued)

#### (d) Capital risk management

The Company is limited by guarantee which means that it has no share capital, debentures, share options or unissued shares. The Group's operations are governed by a set of rules and agreements that pertain to its unique structure and circumstances.

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to promote sustainable development within Papua New Guinea, and advance the general welfare of the people of Papua New Guinea.

The Long Term Fund (LTF) and the Development Fund are governed by the rules as described in Note 2(n).

Project commitments and funding requirements are monitored on a daily basis by the finance department and reported to the board on a quarterly basis.

## (e) Fair value measurements

The fair value of financial assets and liabilities traded in active markets (such as publicly traded derivatives and trading securities) are based on quoted market prices at the close of trading on the year end date.

An active market is a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

The fair value of financial assets and liabilities that are not traded in an active market is determined by using valuation techniques. The fund managers use a variety of methods and make assumptions that are based on market conditions existing at each year end date. Valuation techniques used for non-standardised financial instruments such as options, currency swaps and other over-the-counter derivatives, include the use of comparable recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, option pricing models and other valuation techniques commonly used by market participants making the maximum use of market inputs and relying as little as possible on entity-specific inputs.

For instruments for which there is no active market, the fund managers may use internally developed models, which are usually based on valuation methods and techniques generally recognised as standard within the industry. Valuation models are used primarily to value unlisted equity, debt securities and other debt instruments for which markets were or have been inactive during the financial year. Some of the inputs to these models may not be market observable and are therefore estimated based on assumptions.

The output of a model is always an estimate or approximation of a value that cannot be determined with certainty, and valuation techniques employed may not fully reflect all factors relevant to the positions the fund managers hold for the Group.

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

## Financial risk factors (Continued)

## (e) Fair value measurements (Continued)

Valuations are therefore adjusted, where appropriate, to allow for additional factors including model risk, liquidity risk and counterparty risk.

The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements.

- a) Level 1: Inputs that are quoted market prices (unadjusted) in active markets for identical instruments.
- b) Level 2: Inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are not considered active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data.
- c) Level 3: Inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments but for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The level in the fair value hierarchy within which the fair value measurement is categorised in its entirety is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety. For this purpose, the significance of an input is assessed against the fair value measurement in its entirety. If a fair value measurement uses observable inputs that require significant adjustment based on unobservable inputs, that measurement is a Level 3 measurement. Assessing the significance of a particular input to the fair value measurement in its entirety requires judgement, considering factors specific to the asset or liability.

The determination of what constitutes 'observable' requires significant judgement by the Fund. The Fund considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The table below analyses financial instruments measured at fair value at the reporting date by the level in the fair value hierarchy into which the fair value measurement is categorised. The amounts are based on the values recognised in the statement of financial position. All fair value measurements below are recurring.

The Group has not disclosed the fair values for financial instruments such as short-term trade receivables and payables, cash and cash equivalents and bank overdrafts, because their carrying amounts are a reasonable approximation of fair values.

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

Financial risk factors (Continued)

(e) Fair value measurements (Continued)

| -   | Level 1<br>US\$ | Level 2<br>US\$ | Level 3<br>US\$ | Total<br>US\$ |
|---|-----------------|-----------------|-----------------|---------------|
| Group and Company                                     |                 |                 |                 |               |
| 2023  |                 |                 |                 |               |
| Assets  |                 |                 |                 |               |
| Financial assets at fair value through profit or loss |                 |                 |                 |               |
| Public equity   | 279,463,619     | 68,665,436      | -               | 348,129,055   |
| Private equity  | -               | -               | 308,228,916     | 308,228,916   |
| Real assets   | -               | 86,613,441      | 163,679,733     | 250,293,174   |
| Fixed interest  | 286,286,944     | -               | 111,873,068     | 398,160,012   |
| Diversifiers  | -               | 252,604,986     | 58,944,067      | 311,549,053   |
| Total assets  | 565,750,563     | 407,883,863     | 642,725,784     | 1,616,360,210 |
| 2022  |                 |                 |                 |               |
| Assets  |                 |                 |                 |               |
| Financial assets at fair value through profit or loss |                 |                 |                 |               |
| Public equity   | 272,545,686     | 68,080,652      | -               | 340,626,338   |
| Private equity  | -               | -               | 250,943,351     | 250,943,351   |
| Real assets   | -               | 84,254,345      | 120,143,012     | 204,397,357   |
| Fixed interest  | 130,121,636     | -               | 109,921,035     | 240,042,671   |
| Diversifiers  | -               | 225,847,934     | 64,501,606      | 290,349,540   |
| Total assets  | 402,667,322     | 378,182,931     | 545,509,004     | 1,326,359,257 |

Investments whose values are based on quoted market prices in active markets, and are therefore classified within Level 1, include active listed equities and exchange traded derivatives, US government treasury bills and certain non-US sovereign obligations. The Group does not adjust the quoted price for these instruments.

Financial instruments that trade in markets that are not considered to be active but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include investment-grade corporate bonds and certain non-US sovereign obligations, listed equities and over the-counter derivatives. As Level 2 investments include positions that are not traded in active markets and / or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and / or non-transferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently. Level 3 instruments include private equity and corporate debt securities. As observable prices are not available for these securities, the fund managers have used valuation techniques to derive the fair value.

# Notes to the Financial Statements For the year ended 31 December 2023

20 Financial risk management (Continued)

Financial risk factors (Continued)

(e) Fair value measurements (Continued)

The following table shows a reconciliation from the opening balances to the closing balances for fair value measurements in Level 3 of the fair value hierarchy.

| Balance at 1 January 2023<br>Purchases | Sales | Total gains or losses recognised in profit | Balance at 31 December 2023 |
|--|-------|--|-----------------------------|
|--|-------|--|-----------------------------|

or loss

66,057,883

545,509,004

64,501,606

109,921,035

120,143,012

250,943,351

28,337,145

37,720,738

Total US\$

Diversifiers

Fixed interest US\$

Real assets US\$

Private equity

US\$

US\$

32,927,970 642,725,784

(5,557,539)

3,721,106

15,199,576 163,679,733

19,564,827 **308,228,916** 

(1,769,073)

58,944,067

111,873,068

(1,769,073)

482,270,474 116,143,922

71,980,158

123,907,430

68,935,726

217,447,160 75,881,666

39,654,323

607,933 (2,293,124)

Total US\$

Diversifiers US\$

Fixed interest US\$

Real assets US\$

Private equity

nS\$

(2,293,124) (50,612,268) 545,509,004

64,501,606

109,921,035

120,143,012

250,943,351

(7,478,552)

(12,301,204)

11,552,963

(42,385,475)

| Balance at 1 January 2022                          |
|--|
| Purchases  |
| Sales  |
| Total gains or losses recognised in profit or loss |
| Balance at 31 December 2022                        |

The carrying value less impaiment provision of trade receivables and payables are assumed to approximate their fair values.

# Notes to the Financial Statements

For the year ended 31 December 2023

## 20 Financial risk management (Continued)

Financial risk factors (Continued)

## (f) Financial instruments by category

The carrying amount of financial assets, at FVPL is as disclosed in Note 9 to the financial statements.

The aggregate carrying amounts of financial assets and liabilities at amortised cost are as follows:

|  | Group      |             | Company    |             |
|--|------------|-------------|------------|-------------|
|  | 2023 2022  |             | 2023       | 2022        |
|  | US\$       | US\$        | US\$       | US\$        |
| Financial assets, at amortised cost      | 97,381,660 | 264,010,046 | 89,196,976 | 265,297,143 |
| Financial liabilities, at amortised cost | 7,589,293  | 5,589,183   | 6,290,191  | 4,677,098   |

#### 21 Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following table summarises significant transactions between the Group and Company and related parties during the financial year:

#### Key management personnel compensation

|  | Group     |           | Company |         |
|--|-----------|-----------|---------|---------|
|  | 2023      | 2022      | 2023    | 2022    |
|  | US\$      | US\$      | US\$    | US\$    |
| Directors - fees                         | 608,290   | 660,844   | 608,290 | 660,844 |
| Management salaries and other short-term |           |           |         |         |
| benefits                                 | 1,138,630 | 1,249,166 | 56,963  | -       |
|  | 1,746,920 | 1,910,010 | 665,253 | 660,844 |

#### 22 New standards and interpretations not adopted

A number of new standards and interpretations and amendments are effective for the Company's annual period beginning after 1 January 2023 and earlier application is permitted; however, the Company has not early adopted the new or amended standards and interpretations in preparing these financial statements.

# Notes to the Financial Statements

## For the year ended 31 December 2023

## 22 New standards and interpretations not adopted (Continued)

The Group has applied the following amendments to FRS for the first time for the annual period beginning on 1 January 2023:

- Amendment to FRS 116: COVID-19-Related Rent Concessions beyond 30 June 2021
- Amendments to FRS 103: Reference to the Conceptual Framework
- Amendments to FRS 16: Property, Plant and Equipment Proceeds before Intended Use
- Amendments to FRS 37: Onerous Contracts Cost of Fulfilling a Contract
- Annual Improvements to FRSs 2018-2020

The application of these amendments to standards does not have a material effect on the financial statements.

#### 23 Events occurring after the reporting date

No other matter or circumstance has occurred subsequent to the end of the reporting period that has significantly affected, or may significantly affect, the operations of the Group, the results of those operations or the state of affairs of the Group in subsequent financial years.

## 24 Authorisation of financial statements

These financial statements were authorised for issue in accordance with a resolution of the board of directors of PNG Sustainable Development Program Limited on 31 May 2024.





2023 PNGSDP ANNUAL REPORT